



**Australian Government**

**Department of Defence**  
Science and Technology

# Science and Technology Capability Portfolio

**DST**  
GROUP

Science and Technology for Safeguarding Australia





**Australian Government**

**Department of Defence**

Science and Technology

# Science and Technology Capability Portfolio

# Glossary

**AAMOST** Anglo Australian Memorandum on Science and Technology

**AAS** Australian Academy of Science

**ABCANZ** America, Britain, Canada, Australia, New Zealand information exchange MOU

**ADF** Australian Defence Force

**ADFA** Australian Defence Force Academy

**AFP** Australian Federal Police

**AFRL** US Air Force Research Laboratory

**AFSEO** US Air Force SEEK EAGLE Office

**AISC** Australian Industry Skills Committee

**AOSM** Australian Operational Service Medal

**ANSTO** Australian Nuclear Science and Technology Organisation

**ANZPAA** Australia New Zealand Policing Advisory Group

**ARDEC** US Army Armament Research, Development and Engineering Centre

**ASC** Australian Submarine Corporation

**ASD** Australian Signals Directorate

**AUMICE** Australia and the United Kingdom Memorandum of Understanding on Military Capability Harmonisation and Equipment Cooperation

**BoM** Bureau of Meteorology

**CBRN** Chemical, Biological, Radiological, Nuclear

**CRC** Cooperative Research Centre

**CSIRO** Commonwealth Scientific and Industrial Research Organisation

**CTTSO** Combating Terrorism Technical Support Office (US)

**CUESC** Contested Urban Environment Strategic Challenge

**CWALN** The Chemical Warfare Agent Laboratory Network

**DMTC** Defence Materials Technology Centre

**EM** Electro-magnetic

**FGAN** Research Institute for Applied Sciences (Germany)

**FPDA** Five Power Defence Arrangements (UK, Australia, NZ, Singapore, Malaysia)

**ICSSP** International Conference on Sport Psychology and Performance

**IEEE** Institute of Electrical and Electronics Engineers

**IIE** Institute of International Education

**INCOSE** International Council on Systems Engineering

**MORS** Military Operations Research Society

**MOU** Memorandum of Understanding

**MSSANZ** Modelling and Simulation Society of Australia & New Zealand

**NATO** North Atlantic Treaty Organisation

**NATO STO** NATO Science and Technology Organisation, within which there are the following panels;

**AVT** Applied Vehicle Technology

**HFM** Human Factors and Medicine

**IST** Information Systems Technology

**SAS** Systems Analysis and Studies

**SCI** Systems Concepts and Integration

**SET** Sensors and Electronics Technology

**Plus the:**

**MSG** NATO Modelling and Simulation Group

**CMRE** Centre for Maritime Research and Experimentation

**NAVAIR** Naval Air Systems Command (USN)

**NSRDEC** U.S. Army Natick Soldier Research, Development and Engineering Center

**NSWC** Naval Surface Warfare Center (USN)

**NUWC** Naval Undersea Warfare Center (USN)

**OPCW** Organisation for the Prohibition of Chemical Weapons

**ONR** Office of Naval Research (US)

**RAeS** Royal Aeronautical Society

**RINA** Royal Institution of Naval Architects

**R&D** Research & Development

**RMIT** Royal Melbourne Institute of Technology

**SIGINT** Signals Intelligence

**SPAWAR** US Navy Space and Naval Warfare Systems Command

**SPIE** International Society for Optics and Photonics

**T&E** Test & Evaluation

**TTCP** The Technical Cooperation Program, within which are the following 10 Groups

**AER** Aerospace Systems Group

**C3I** Command, Control, Communications and Information Systems Group

**EWS** Electronic Warfare Group

**HUM** Human Resources and Performance Group

**ISTAR** Intelligence, Surveillance, Target Acquisition and Reconnaissance Group

**JSA** Joint Systems and Analysis Group

**LND** Land Systems Group

**MAR** Maritime Systems Group

**MAT** Materials and Processing Technology Group

**WPN** Conventional Weapons Technology Group

**UGV** Unmanned Ground Vehicle

**US DHS** United States Department of Homeland Security

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## Science and Technology for Safeguarding Australia





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## Message from the Chief Defence Scientist



**Excellence in science and technology is fundamental to an agile, innovative, capable and modern Australian Defence Force. For this purpose Defence maintains a strong portfolio of science and technology capabilities across a wide spectrum of military domains and operations.**

This publication captures Defence's Major Science and Technology Capabilities which should serve as a valuable resource for our partners and external stakeholders.

Our Major Science and Technology Capabilities are independently reviewed by international experts and many of them have been rated as world benchmarks.

Achieving and maintaining excellence in science underpins the quality of the independent advice that we provide to Government. Defence values science excellence for its contribution to saving lives, enhancing effectiveness, reducing and mitigating strategic and operational risks and maintaining a capability edge.

Partnerships with industry, academia and government agencies, national and international, are essential to strengthen and supplement Defence's capability and technology base.

We trust that you can make good use of the information in this publication.

We also hope that this will inspire industry and academia to continue contributing to the growth of Defence capabilities for the future.

**Dr Alex Zelinsky**  
Chief Defence Scientist





Science and Technology for Safeguarding Australia



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# Introduction

**Science and Technology (S&T) play a critical role in safeguarding Australia's defence and national security.**

**Defence Science and Technology Group (DST)** has been supporting the Australian Defence Force for more than 100 years with innovative technology solutions that deliver a capability edge.

Today, Defence Science and Technology is managed in terms of Major Science and Technology Capabilities

A **Major Science and Technology Capability (MSTC)** consists of people with S&T knowledge, infrastructure, and partner relationships within an area of science and a defence domain. This document provides a snapshot of Defence's MSTCs. It is a summary of how an MSTC, working with its partners, has delivered outcomes for Defence together with examples of how **DST** measures its science and technology excellence.

The scientists, engineers and technical specialists working in the 37 MSTCs described in this document are supported by the skills of staff in the three corporate divisions who deliver the science policy and strategy, the frameworks for science partnerships and external engagement, associated enabling research services such as computing, safety and security as well as staff from areas such as finance and human services which are shared across the rest of Defence.

**DST's** distinctive value is derived from the combination of its unique world-class sovereign capabilities, its deep knowledge and responsiveness to the Australian defence environment, its active collaboration with the best partners nationally and internationally and its ability to combine these to deliver soundly based independent advice.

**DST** has several roles, of which one is to ensure that Defence can both prevent and create strategic surprise as a result of the application of innovative technologies. In order to achieve this **DST** aims to continue to build and foster a national science and technology base. A second aim in delivering this role successfully is to generate and transfer technology into ADF capability through collaboration with industry.

The contents of this document are intended to help build an understanding of **DST's** science and technology skill base as a starting point to further our external engagement.





Science and Technology for Safeguarding Australia

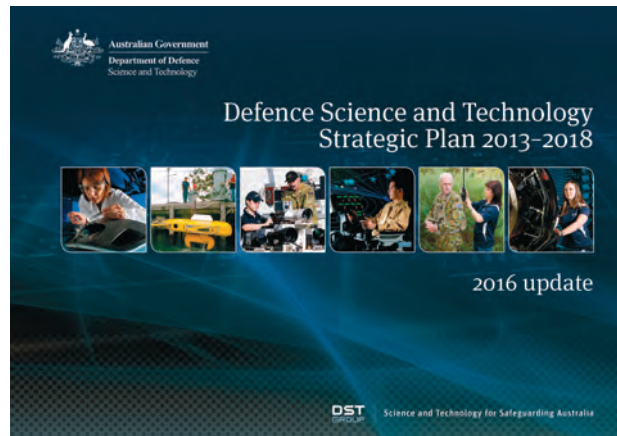




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# Science and Technology: Purpose and Roles in Defence



DST is a national leader in safeguarding Australia by delivering valued scientific advice and innovative technology solutions for Defence and national security







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# Maritime Division

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# Sonar Technology and Systems

## Goal

*Develop and apply sovereign undersea acoustic sensing, processing and analysis expertise to provide the current and future ADF with an acoustic undersea warfare capability edge.*

## Impact

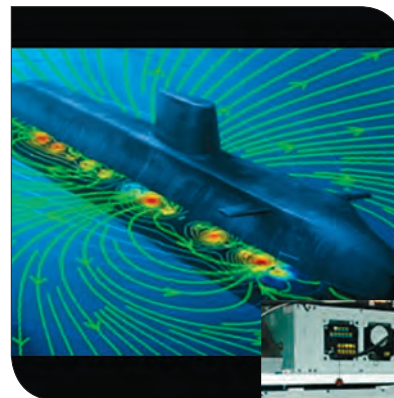
**Sovereign USW S&T Capability:** Targeted industry and academia partnerships in critical undersea warfare technologies to ensure ADF maintains its capability edge against current and future undersea threats.

**Next-generation sensor technologies:** Our patented fibreoptic technology turns a single optical fibre into 32 hydrophones. Industry is using this technology in prototype towed and seabed acoustic sensor systems.

**Collins and Future Submarine Sonar:** Pivotal advice and design partner for enduring regional undersea acoustic superiority.

**Airborne ASW:** National & international collaborative R&D program focused on future wide-area, airborne ASW capability for theatre and task group scale ASW.

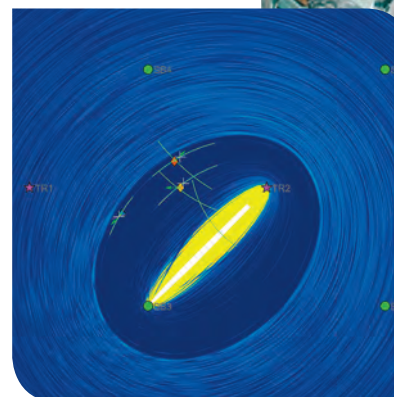
**Sonar Processing and Visualization:** Our technology has been transitioned via Australian Industry to improve operational sonars on RAN ships and submarines.



Passive  
Sonar



Active  
Sonar



Multi-Sensor  
Anti-Submarine  
Warfare

## S&T Excellence

### Three year publication record

8 DST Technical Reports  
11 DST Client Reports  
7 Journal Publications  
41 Conference Papers  
1 Patent

### Peer Recognition

- Adjunct Positions: UWA, Curtin University
- PhD Supervision: UWA, Curtin University
- National Lead TTCP MAR TP9

### Awards

- TTCP Achievement Awards 2014, 2016
- Clunies Ross Awards 2015
- DST Group Awards 2012, 2013, 2015 (multiple)
- Australian Acoustical Society - WA Tertiary Prizes 2014 & 2015

## PARTNERSHIPS & OUTREACH

### Universities

Sydney University  
RMIT University  
Adelaide University  
Flinders University  
University of WA (UWA)  
Curtin University

### Industry

Thales (Aus)  
Ultra  
Raytheon  
Sonartech Atlas  
L-3 Oceania  
Boeing  
In-Situ Pacific

### Government

CSIRO  
Bureau of Meteorology

### International

TTCP MAR Group  
NATO/CMRE  
USN ONR, NUWC, NAVAIR  
DTA (NZ)  
Thales UK and France  
Dstl (UK)  
University of Washington

**DST**  
GROUP

# Acoustic Signature Management

## Goal

*To control and manage the acoustic signature of RAN platforms providing increased operational effectiveness and improved survivability.*

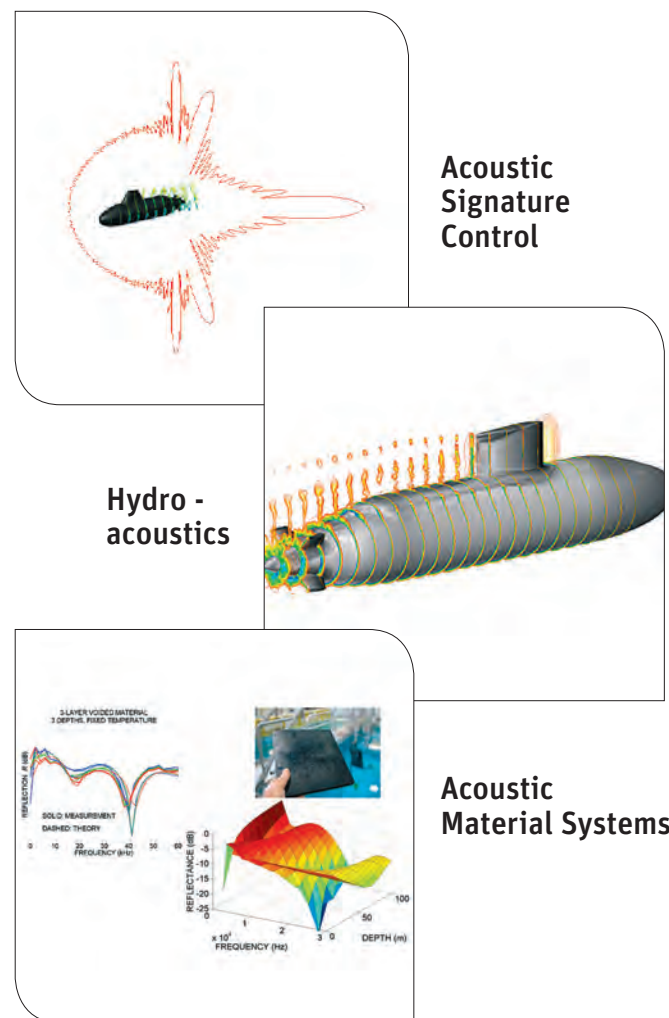
## Impact

**Anechoic Tiles:** New anechoic tiles have been developed to reduce submarine susceptibility to detection by active sonar threats, increasing the survivability and operational effectiveness of the platforms.

**Acoustic Signature Monitoring:** Partnering with industry a command decision aid has been developed to provide “realtime” signature and susceptibility estimates providing greater situational awareness to the command team.

**Platform Acquisition:** The provision of S&T advice on acoustic signatures and signature reduction to the new surface platform and submarine acquisition projects ensuring the new capabilities have regional superiority.

**Submarine Training:** The development of new maneuvering and control models for the training simulator at Fleet Base West, improving the fidelity of operator training and reducing the onboard training requirement for new operators.



## S&T Excellence

### Three year publication record

52 DST Technical Reports  
79 DST Client Reports  
38 Journal Publications  
76 Conference Papers

### Peer Recognition

- 4 ARC Grant Reviewers
- Adjunct Professors: UNSW, QUT, Australian Maritime College
- PhD Supervisor: UNSW, QUT, UQ
- National Lead TTCP MAR Group TP4

### Awards

- Minister's Award for Defence Science 2014 (S Burke)
- Defence Commendation 2012
- SA Engineering Excellence Award 2013
- DST Group Awards: Outstanding Contribution to Collaborative Partnerships 2013, Outstanding Communication of S&T 2014, Science and Engineering Excellence 2016.
- Best Papers: AAS 2012, 2015  
IEEE 2012; IIE 2015; AE 2014; MSSANZ 2011; RINA 2016

## PARTNERSHIPS & OUTREACH

### Universities

University of Melbourne  
University of Tasmania  
University of Adelaide  
Queensland University of Technology (QUT)  
University of WA  
University of NSW (UNSW)  
RMIT University

### Industry

Frazer Nash  
Mackay Industries  
ASC  
QinetiQ  
L3

### Government

CSIRO

### International

TTCP MAR Group  
ATLA (Japan)  
NSWC (US)  
DE&S (UK)  
Dstl (UK)  
CSSM (Europe)  
FOI (Sweden)  
MARIN (NL)

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GROUP



# Non Acoustic Signature Management

## Goal

*To enhance the survivability and operational warfighting capability and to reduce the cost of ownership of ADF platforms through the use of materials science and technology.*

## Impact

**Platform Survivability:** Partnering with industry to design, manufacture and install radar absorbing material on ships, submarines and aircraft to reduce the RCS of platforms to radar detection.

**Safety:** Leading the evaluation of chromate free primers for aircraft, including F35, and new isocyanate free navy topcoat has led to a safer workplace for platform sustainment.

**Operational Capability:** Design and application of Radar Absorbing Materials to the “surfboard” on 4 FFH’s to significantly improve communication performance.

**Platform Acquisition:** The provision of S&T advice on signatures and management technologies for SEA 1000, SEA 5000, LAND 400, LAND 121, AIR 6000 ensures enhanced survivability and regional superiority.

**Cost of Ownership:** New anti-foul and durable coatings on ship hull, superstructure and propellers has reduced RAN fuel consumption, in water cleaning and maintenance costs.



Electromagnetic  
Signature  
Control

Specialised  
Coating  
Technology



Environmental  
Signatures  
and Protective  
Systems

Corrosion  
Sciences

## S&T Excellence

### Three year publication record

52 DST Technical Reports  
39 DST Client Reports  
24 Journal Publications  
61 Conference Papers

### Peer Recognition

- 2 ARC reviewers
- TTCP MAT Group National Lead
- Editor J. Computer Networks
- ONR Coatings Program reviewer

### Awards

- Minister’s Award for Defence Science 2013 (A Amiet)
- NATO STO Excellence award 2014
- Surface Coatings Association of Australia Lou Cash Memorial award 2016
- Engineers Australia Excellence Award for Innovative R&D 2016
- DST Group Awards: Outstanding early career achievement 2014, 2016, Outstanding contribution to defence 2015, Technical Excellence Award 2014, 2016
- CDS Gold Level Commendation 2011
- CN Silver level Commendation 2012
- TTCP MAT Group Personal Achievement

## PARTNERSHIPS & OUTREACH

### Universities

Swinburne University of Technology  
Deakin University  
University of Wollongong  
La Trobe University  
University of South Australia  
RMIT University  
University of Melbourne  
Flinders University

### Industry

Mackay Industries  
BAE Systems  
ASC  
PPG, Akzo Nobel, Jotun, DEFT, Protec,  
Axalta,  
RUAG  
MacTaggart Scott  
Dow Chemicals

### Government

National Marine Science Committee  
NT & WA Departments of Fisheries  
Australian Institute of Marine Science

### International

TTCP MAT, AER and MAR Groups  
NATO SET Panel  
NRL, ARL (US)  
Dstl (UK)  
TNO, MARI, Phillips Lighting (NL)  
WTD 52 (Germany)  
Atlas Elektronik (UK)  
Lockheed Martin (US)

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# Maritime Autonomy

## Goal

*To enhance the ADF's maritime capability edge with smart sensors and unmanned systems for undersea warfare and littoral operations.*

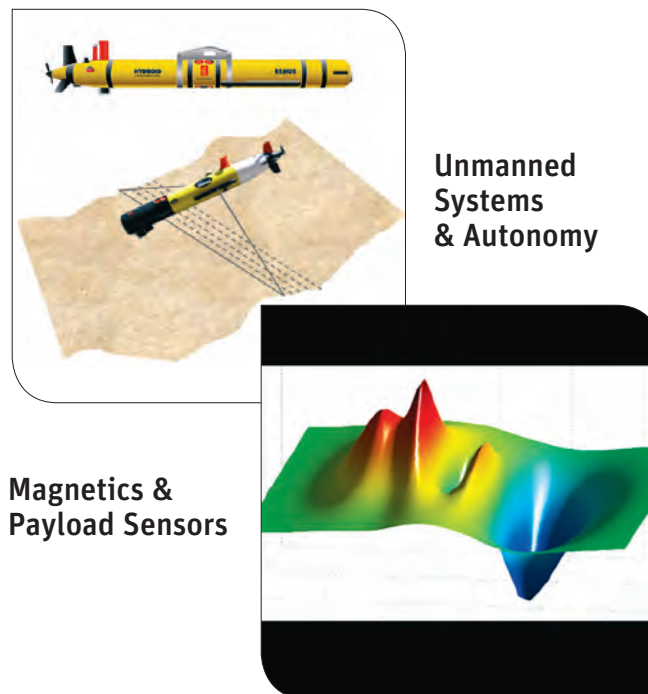
## Impact

**Sovereign Mine Warfare Capability:** Unique scientific and technical knowledge of sea mine threats and platform signatures to help ensure safe passage in contested waters.

**Concepts for unmanned undersea operations :** Focused industry and academic partnerships that enable the ADF to explore and evaluate new paradigms in off-board mine countermeasure technology – to “take the man out of the mine field”.

**Persistent Surveillance:** Exploiting unique Australian industry and academic skills to significantly augment current ADF ocean surveillance capability.

**Advanced Autonomy:** Exploiting advances in machine intelligence to demonstrate distributed, automated decision making in undersea warfare.



Unmanned  
Systems  
& Autonomy

Magnetics &  
Payload Sensors

## S&T Excellence

### Three year publication record

- 21 DST Technical Reports
- 28 DST Client Reports
- 12 Journal Publications
- 11 Conference Papers

### Peer Recognition

- Adjunct Professor – Sydney University
- Adjunct professor – UNSW
- TTCP MAR TP13 National Leader

### Awards

- Minister's Award for Defence Science 2016 (B Ferguson)
- Minister's Award for Defence Science 2012 (D Cato)
- TTCP Awards 2014, 2016

## PARTNERSHIPS & OUTREACH

### Universities

Australian Maritime College  
Curtin University  
Queensland University of Technology  
University of Technology Sydney  
Sydney University  
University of NSW (UNSW)

### Industry

AADI  
Boeing  
InSitu Pacific  
Kraken Systems  
Ocious, Ron Allum  
SAAB  
SfS  
Thales

### Government

CSIRO  
Bureau of Meteorology

### International

TTCP MAR Group  
USN ONR & NRL  
US Army  
Rochester Institute of Technology (US)  
MIT (US)  
Atlas Elektronik UK  
ADD (Korea)  
DSTA (Singapore)

**DST**  
GROUP



# Undersea Command and Control

## Goal

*To improve the RAN undersea warfare effectiveness through improving the collection, processing and exploitation of undersea tactical information by undersea platforms and systems.*

## Impact

**Joint Development:** Improved the performance of the MK 48 Heavy Weight Torpedo and the AN/BYG-1 Combat Management system by the insertion of Australian algorithms.

**Collins Class Submarines:** Improved weapon control displays, periscope photography practice and operator training to increase submarine effectiveness.

**Torpedo Countermeasures:** Developed and delivered improved signal libraries for RAN torpedo countermeasures.

**Human Systems Integration:** Provided HSI technical leadership for SEA1000 – Endurance, Control Room & Habitability & Anthropometry

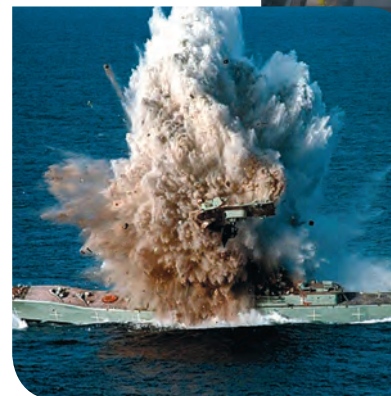
**Optronics Research:** Increased understanding of detectability and performance of optronic systems through collaborative PA and experimentation with the USA.

**Signature & Stealth:** Environment and sensor modelling to inform signature and stealth requirements for SEA1000.



Undersea  
Combat  
Systems

Human Systems  
& Information  
Integration



Undersea  
Weapon  
Systems

Undersea  
Environment  
and Warfare  
Assessment

## S&T Excellence

### Three year publication record

3 DST Technical Reports  
31 DST Client Reports  
20 Journal Articles  
17 Conference Papers

### Peer Recognition

- 2 adjunct positions; Curtin University and University of Adelaide
- 1 PhD examiner, 3 PhD Co-Supervisors

### Awards

- USN NAVSEA Excellence Award 2014
- US Enterprise Integration Award 2015
- Curtin University Award 2016
- DST Group Award finalist 2014
- Human Factors & Ergonomics Society Conference Best paper 2014



## PARTNERSHIPS & OUTREACH

### Universities

Australian Maritime College  
University of Melbourne  
RMIT University  
University of Adelaide  
University of South Australia  
Curtin University  
University of Western Australia  
Edith Cowan University

### Industry

BAE Systems  
Lockheed Martin  
Raytheon  
Thales  
Ultra  
Atlas Elektronik UK

### Government

CSIRO  
Bureau of Meteorology

### International

TTCP HUM and MAR Groups  
USN NUWC, NSW, NAVSEA, PEOSUBS, ONR and SPAWAR  
DSTA (Singapore)  
DRDC (CA)  
Dstl (UK)

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# Maritime Platform Performance

## Goal

*To ensure the Royal Australian Navy have surface ships and submarines that are safe, efficient, sustainable and survivable for their desired operational envelope.*

## Impact

**Sustainment:** Partnering closely with Defence and industry has led to a substantial improvement in the structural integrity of the Armadale Class Patrol Boats.

**Safety:** Leading the technical investigation into the fire onboard HMAS Bundaberg has led to improvements in fire protection for the Armadale Class Patrol Boat fleet.

**Platform Acquisition:** The development of performance and requirements analysis has shaped future acquisition projects such as SEA1000, SEA1180 and SEA3033 programs.

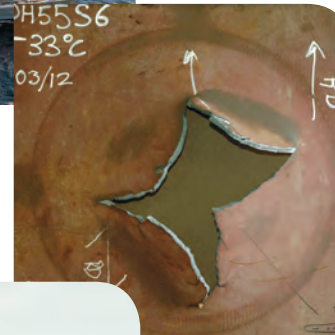
**Reducing cost of ownership:** Improvements in understanding the life of type issues for submarine hull valves has resulted in significant savings in maintenance costs.

**Sustainment:** Mechanical and Electrical failure investigations for return to service of RAN submarines and surface ships.



Naval Architecture  
& Platform System  
Analysis

Materials  
Performance  
& Structural  
Integrity



Naval Platform  
Survivability

Power & Energy Systems

Dynamic Military  
Loads



## S&T Excellence

### Three year publication record

69 DST Technical Reports  
118 DST Client Reports  
27 Journal Publications  
73 Conference Papers  
2 Book chapters

### Peer Recognition

- Adjunct Professor and 2 senior lecturer positions at University of Tasmania – Australian Maritime College & Monash University.
- Advisory board members for University of Tasmania & Victoria University
- TTCP MAR Group National Lead

### Awards

- Public Service Medal 2016 (Z Mathys)
- Fellow of the Academy of Technological Science and Engineering, 2016
- TTCP Award 2015
- 14 DST Awards over the last 5 years

## PARTNERSHIPS & OUTREACH

### Universities

University of Tasmania - Australian Maritime College  
University of Wollongong  
Flinders University  
Monash University  
University of Melbourne  
Queensland University of Technology

### Industry

ASC  
DMTC  
Babcock  
Siemens  
Austal

### Government

ANSTO  
Customs  
AFP

### International

TTCP MAR and MAT Groups  
Cooperative Research Navies  
Dstl (UK)  
ARL, ONR, NSWC (US)  
ABCANZ  
MARIN (NL)

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# Land Division

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# Land Human Systems

## Goal

*To enhance the warfighter and the human systems that select, prepare, equip, protect and sustain them to prevail in their mission and reset for the next.*

## Impact

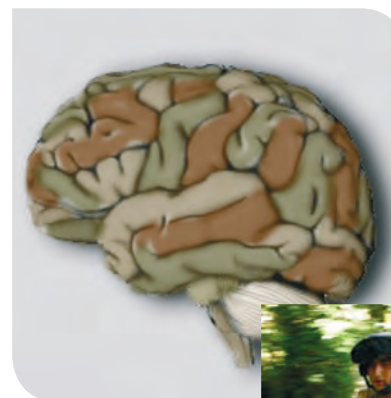
**Cognitively Prepared:** Research to meaningfully measure and practically enhance the selection and training of warfighters to cognitively outperform and resiliently outlast their adversaries.

**Physically Prepared:** Research building on the MSTCs design and delivery of the world leading physical employment standards for all ADF trades to effectively select and efficiently train warfighters to achieve peak performance across diverse roles, under extreme conditions.

**Nutritionally Sustained:** Driving innovation and quality in the design and provision of combat rations and fresh food, as the ADFs trusted experts on food and nutrition in a military context.

**Augmented Close Combatant:** Working closely with Army and CASG through the Diggerworks partnership has delivered a world class Soldier Combat System that continues to evolve to meet the emerging threats and opportunities for close combatant superiority.

**Augmented Vehicle Occupant:** Field and Lab experimentation that reduce injury vulnerability and raise the human-system performance of Army's new combat vehicle acquisitions.



Cognition & Behaviour

Physical Ergonomics



Food & Nutrition

## S&T Excellence

### Three year publication record

68 DSTO Technical Reports

94 DSTO Client Reports

52 Journal Publications

108 Conference Papers

### Peer Recognition

- Chair TTCP HUM Group
- Chair TTCP HUM JP1 Land Human System Performance
- National Lead TTCP LND TP5 Warfighter Survivability
- ICSPP Conference Chair
- Over ten university appointments
- Professional memberships held by the majority of staff.

### Awards

- Minister's Award for Defence Science 2015 (M Patterson)
- Comcare Work Health and Safety Award 2016
- College of Sport & Exercise Psychologists Award of Distinction 2016
- Traffic and Transport Psychology Young Scientist Award 2016
- APS College of Organisational Psychologists (SA) Award 2016

## PARTNERSHIPS & OUTREACH

### Universities

Human Performance Research Network (HPRnet)  
University of Wollongong  
University of Tasmania  
Griffith University

### Industry

Rheinmetall SA  
Cobalt  
Alertness CRC

### Government

Australian Institute of Sport  
CSIRO  
AFP

### International

TTCP HUM and LND Groups  
NATO STO  
DSTA (Singapore)  
NSRDEC (US)

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# Land Vehicles and Systems

## Goal

*To enhance the Land Force's ability to survive and win in challenging environments by delivering novel land systems concepts and solutions*

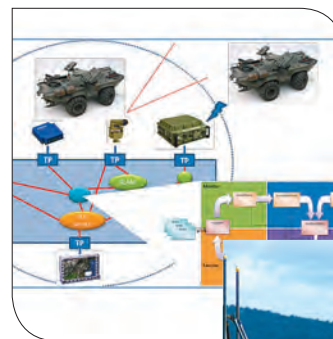
## Impact

**Vehicle Survivability:** Increased ballistic and blast survivability of land vehicles and their crews through R&D in multi-role armour systems, predictive modelling, protective appliques, improved materials and cabin survival systems.

**Resilient Mission Systems:** Developing resilient vehicle hosted mission systems that adapt dynamically in demanding situations, thus reducing the cognitive burden of operators and making Australia's land vehicles more potent.

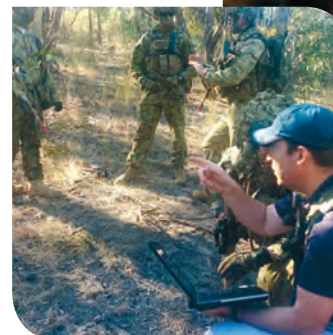
**Enhanced and Survivable Combat Service Support:** Developing, exploring and exploiting CSS concepts and technologies, such as autonomous logistics, to enhance CSS efficiency and survivability in complex environments.

**Resilient Tactical C2 Information Networks:** Collaborating with academia and the Army Research Labs to research and develop information management solutions with greater autonomy, resilience, trust and quality of service of the tactical information network in complex environments.



Advanced Vehicle Systems

Vehicle Survivability



Land Logistics



Systems Integration and Tactical Networking



## S&T Excellence

### Three year publication record

- 54 DST Technical Reports
- 68 DST Client Reports
- 21 Journal Publications
- 27 Conference Papers
- 3 Book chapters

### Peer Recognition

- 5 PhD Supervisors
- 2 University adjuncts
- 1 Principal Scientist
- 1 Defence Science Fellowship
- 3 Journal reviewers
- 1 Chair of International Symposia
- TTCP LND Group
- Chair of the International Council of Systems Engineering 's Model-based Conceptual Design Working Group

### Awards

- Land Defence Australia Young Innovator Scholarship 2016
- DMTC Early Career Award 2016
- INCOSE Award for Leadership 2013
- Commander CDG Gold Commendation 2014
- DST Group Achievement Awards 2016

## PARTNERSHIPS & OUTREACH

### Universities

University of NSW  
RMIT University  
Deakin University  
Melbourne University  
Adelaide University

### Industry

BAE Systems  
Defence Materials Technology Centre  
Thales Australia  
Ambrose  
Myriota

### International

TTCP LND Group  
Dstl (UK)  
DRDC (CA)  
Tank Automotive Research, Development and Engineering Center (US)  
DSTA (Singapore)  
NATO STO  
EMI Germany

# Chemical and Biological Defence

## Goal

*Lead the application of Biology, Chemistry and related disciplines to inform, safeguard and mitigate the risk posed by chemical and biological threats to personnel and missions of Defence and National Security organisations.*

## Impact

**Hazard Management and Individual Protective Equipment:** Develop and assess CBRN protective equipment, detectors and decontamination systems that provide ADF with more effective capability to survive and operate within CBRN environments.

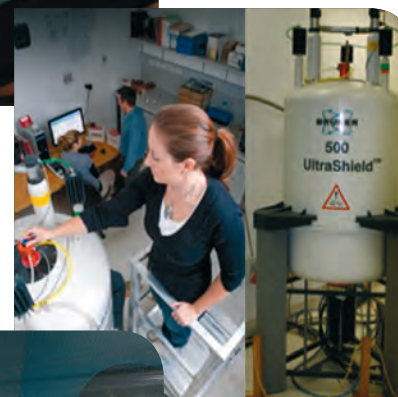
**Agent Chemistry & Verification:** Application of R&D to assess the hazards posed by chemical agents and toxins and verify their alleged use. This will enable Defence to better prepare for the challenges posed by chemicals of concern and allow attribution of chemicals to sources and/or individuals, assisting law enforcement agencies and the Organisation for the Prohibition of Chemical Weapons (OPCW).

**Bio-agent Identification & Characterisation:** Application of R&D in virology and development and evaluation of detection and diagnostics platforms for biosurveillance and health monitoring. The work has resulted in international and national collaboration to evaluate platforms, the development of a potential in-field assay for bio-warfare agents and informed advice to CASG projects, Special Operations Engineering Regiment and Joint Health Command.



**Hazard Management  
& Individual  
Protection**

**Agent Chemistry  
& Verification**



**Bio-agent  
Identification &  
Characterisation**

**Agent-based  
Genomics &  
Cell Biology**

## S&T Excellence

### Three year publication record

- 37 DSTO Technical Reports
- 7 DSTO Client Reports
- 26 Journal Publications
- 27 Conference Papers

### Peer Recognition

- 1 ARC assessor
- 2 PhD thesis assessors
- 1 PhD supervisor
- 4 DSF and 3 CDS Fellows
- 5 Journal reviewers
- Chair of the International CBR MOU
- 2 S&T advisors to the Australia Group
- Executive Committee members for CWALN
- National S&T lead for Medical Counter Measures Consortium
- 2 Chairs of International Symposia
- ISO and Australian Standard panels

### Awards

- SP&I Award for Client Support 2016
- OPCW Hague award 2016
- DST Group Achievement Award 2015
- DST Group Best Client Support 2011
- ANZSMS Bowie Medal 2013

## PARTNERSHIPS & OUTREACH

### Universities

LaTrobe University  
University of Technology Sydney  
Monash University / Bio21  
Macquarie University  
Garvan Institute of Medical Research  
RMIT University, University of NSW  
Swinburne University; Flinders University

### Industry

Catapult  
Ideation  
Defence Materials Technology Centre

### Government

CSIRO  
Defence Science Institute  
Army Malaria Institute  
Victorian Infectious Disease  
Research Laboratory  
Berrimah Veterinary Labs

### International

Chemical and Biological Memorandum of Understanding (CBR MOU)  
Australia Group  
(forum for control of CBR weapons)  
Organisation for the Prohibition of chemical Weapons (OPCW)

Chemical and Biological Weapons Conventions  
CTTSO and Department of Homeland Security (US)  
DRDC (CA)  
DSTA (Singapore)  
DTA (NZ)

**DST  
GROUP**



# Land Personnel Protection

## Goal

*Inform, protect and enable defence and national security personnel through advances in CBRN hazard analysis, physical protection systems, EM signature reduction and the use of autonomous systems.*

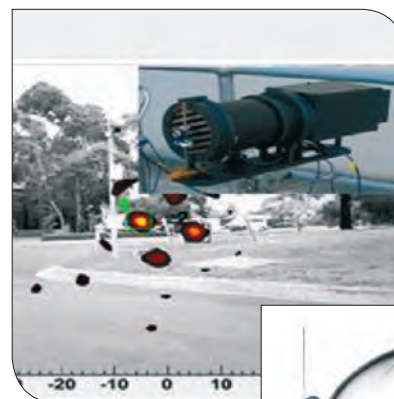
## Impact

**Support to Operations:** CBRN hazard modelling to optimise personnel protection and mission effectiveness for deployed ADF at threat from hazardous materials.

**Force survivability:** Improved camouflage and signature management for Army and advice on current combatant ballistic protection to enhance survivability of the individual combatant.

**Support to Acquisition:** Advice, R&D and T&E provided in the areas of signature management, power and energy and radiological science has enhanced the outcomes of acquisition projects such as LAND 3025, 121, 200, 400, 2110, JP199, 500, 8045.

**Research and Development:** Development of improved fragmentation and stab and spike protection for dismounted combatants and the development of standoff radiological imaging detection systems providing the ADF with capability advantage over potential adversaries.



**CBRN Hazard Assessment**

**Integrated Personnel Protection**



**Enabling Systems & Concepts**

## S&T Excellence

### Three year publication record

- 96 DST Technical Reports
- 10 DST Client Reports
- 41 Journal Publications
- 29 Conference Papers
- 1 Book
- 2 Book chapters

### Peer Recognition

- 2 ARC Experts
- 1 PhD Examiner
- 1 Defence Science Fellowship 2011-2014
- 3 International Associate Academics
- 2 Keynote Speaker Invitations

### Awards

- DST Group Achievement Award for Science & Engineering Excellence 2016
- RAAF Commendation Medal 2014
- 2 Divisional Awards for Excellence 2014, 2015
- 3 Industry Innovation Awards 2014, 2015
- Fusion 2016, Best Paper Award – 2nd runner-up

## PARTNERSHIPS & OUTREACH

### Universities

University of Melbourne  
RMIT University  
University of NSW

### Industry

Bruck Textiles  
Wax Converter Textiles  
Bartlett Industrial Textiles  
ADA  
Tectonica  
A.C.E Body Armour

### Government

ANSTO  
Bureau of Meteorology  
CSIRO  
Geosciences Australia  
Victorian Department of Health

### International

CBR R&D Forum (AU/US/UK/CA)  
DRDC (CA)  
Dstl (UK)  
US Army CERDEC, Naval Research Lab (US)  
TTCP MAT and LND Groups  
NATO STO  
FTSD (Singapore)

**DST**  
GROUP





Science and Technology for Safeguarding Australia





Australian Government

Department of Defence

Science and Technology

## Aerospace Division

**DST**  
GROUP

Science and Technology for Safeguarding Australia

# Aerospace Systems Effectiveness

## Goal

*To support Defence outcomes in capability, efficiency and safety by providing advice and solutions where humans and air platforms or systems interact*

## Impact

**Training for the Future Battlespace:** Developing tools, techniques and metrics which are transforming ADF aerospace collective training to enable 5th generation operations. Shaping future Live, Virtual and Constructive training through the RAAF Joint Air Warfare Battle Lab.

**Human Autonomy Teaming:** Researching fundamental techniques to ensure the ADF fully harnesses the capabilities of current and future autonomous systems.

**Human Performance:** Providing advice on human cognition, human system interfaces and crewing concepts that impact the design and usage of ADF aerospace capabilities and the selection and training of aircrew.

**Rotary Wing Systems Effectiveness:** Providing advice that enables reduced risk and increased capability for rotary wing platforms operating in challenging environments. S&T analysis provides critical information for rotary wing accident investigations such as the 2011 CH-47D accident in Afghanistan.



Human Factors



Air Operations Simulation Centre



Helicopter Systems Effectiveness

## S&T Excellence

### Three year publication record

- 33 DST Technical reports
- 14 DST Client reports
- 7 Journal papers
- 35 Conference papers

### Peer Recognition

- 3 PhD supervisors
- 2 Defence Science Fellowships
- 1 TTCP Group National Representative,
- 3 TTCP Panel National Leads
- 1 TTCP Panel Chair
- 6 Professional memberships
- 1 Editorial Board membership

### Awards

- Royal Aeronautical Society Award 2015
- CAF commendation 2014
- TTCP Award 2015
- Australia Day Medallion 2013
- DST Group Silver Award 2015
- Best Paper Award SimTecT 2013, 2014, 2015

## PARTNERSHIPS & OUTREACH

### Universities

University of Western Australia  
Western Sydney University  
RMIT University  
Deakin University  
University of Sydney  
Queensland University of Technology

### Industry

AOS  
Boeing  
Elmtex  
Simsol  
AVT  
Airbus Australia Group

### Government

Bureau of Meteorology

### International

TTCP AER, HUM and JSA Groups  
NATO STO HFM-247 Panel  
AFRL AFOSR, ONRG, AMRDEC (US)  
University of Liverpool (UK)  
DSO (Singapore)

**DST**  
GROUP



# Aircraft Performance and Survivability

## Goal

*To ensure the operational effectiveness and survivability of the war-fighter by characterising and controlling ADF air signatures and systems performance, and by providing expert technical input to Intelligence assessment.*

## Impact

**Operations:** Enhanced Battle-worthiness of deployed ADF aircraft through validated Airborne Electronic Warfare Self-Protection systems; Validated safe carriage of weapons for deployed aircraft through vibration assessment advice.

**Sustainment:** Enhanced capability of JDAM weapon by range extension (JDAM-ER) through aerodynamic design, development, test and evaluation.

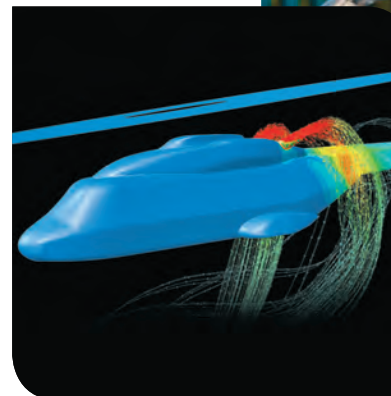
**Platform Acquisition:** Aerodynamics research conducted through an AUS/US Partnership on Weapons Integration under Project AIR 6000 has reduced the acquisition risk of the F-35. Demonstrated enhanced aircraft performance through aerodynamic and performance assessment of aircraft such as P-8 and UAVs.

**Future Proofing:** Undertaking S&T in autonomous UAV operations, multi-system teaming and IR signature control to support enhanced future ADF maritime capabilities.



Unmanned  
Aerial Systems

Aerodynamics &  
Aeroelasticity



Infra-Red  
Signatures &  
Aerothermodynamics

## S&T Excellence

### Three year publication record

- 44 DST technical Reports
- 39 DST Client Reports
- 17 Journal Publications
- 91 Conference Papers
- 3 Chapters in NATO STO Report

### Peer Recognition

- 1 University Advisory Committee
- 4 PhD Supervisors
- 1 NATO STO AVT Technical Panel Chair
- 2 TTCP AER Group National Leads
- Chair of the Supersonic Tunnel Association International (STAI)
- AIAA Membership

### Awards

- 2 Prime Ministers Awards for Excellence in Public Sector Management 2013
- AFP Commendation for MH17 support 2015
- RAAF (DGSP) Commendation 2013
- 1 NATO STO SET Panel Achievement Award 2014
- DST Group Bronze Commendation 2015
- 2 Best Papers at 16th AIAC Conference 2015

## PARTNERSHIPS & OUTREACH

### Universities

Sydney University  
RMIT University  
Defence Science Institute  
Monash University  
University of South Australia  
Melbourne University  
University Queensland

Australian National University  
Deakin University  
University of NSW

### Industry

Boeing (US)  
AVTOL  
ASE, DMTC  
CAE Pty Ltd  
Hardchrome  
QinetiQ  
Grollo Aerospace  
Lockheed Martin

### Government

Australian Federal Police  
Bureau of Meteorology

### International

ATLA (Japan)  
DSTA (Singapore)  
TTCP AER Group  
NATO STO AER Panel  
Arnold Engineering Development Complex (US)  
USAF Seek Eagle Office (US AFSEO)

Cranfield University  
Dstl (UK)  
DLR (Germany)  
Sandia Labs, NASA, USN,  
USAF AFRL (US)  
RCAF (CA)

**DST**  
GROUP

# Aircraft Health and Sustainment

## Goal

*Enable safe, supportable and affordable operation of ADF air vehicle fleets over their life-cycle through a focus on asset and health management technologies.*

## Impact

**Safety:** The ADF's trusted experts for support of accident / incident investigations. Delivery of enduring & enhanced aircraft system health management capability for on-going support to airworthiness.

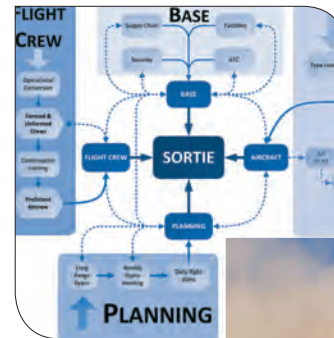
**Supportability/Affordability:** Enhanced availability via aero-materiel state awareness technologies. Improved affordability & maintenance efficiency through analysis of LOT cost drivers.

**Support to Operations:** Measuring aircraft aural signatures for enhanced covert mission planning and survivability.

**Future Force Experimentation:** War gaming logistics con-ops & Air Force Plan Jericho Theme 11; Development of non-intrusive flight testing instrumentation (NIFTI) for on-demand flight trials.

**Platform Acquisition:** S&T advice to Defence projects: AIR 7000 (fleet size determination); AIR 9000 (HUMS technologies); AIR 6000 (propulsion system, vibration diagnostics and wear debris analysis).

**Strategic Research:** Autonomous material state awareness systems for enhanced availability; development of novel IR signature coatings for improved survivability.



Aerospace  
Systems  
Sustainment  
Analysis

Vehicle  
Dynamics  
& Diagnostics



Airframe  
Diagnostic  
Systems

Engines & Fuels  
Integrity



## S&T Excellence

### Three year publication record

- 40 DST Technical Reports
- 24 DST Client Reports
- 42 Journal Publications
- 34 Conference Papers
- 2 Book chapters
- 6 Patents

### Peer Recognition

- 2 ARC Reviewers
- 1 CSIRO Endowment Fund Reviewer
- 4 PhD supervisors
- 3 Journal Associate Editors and Internal Scientific Boards
- 2 TTCP National Leads
- 1 External Course Advisory Committee
- 2 Conference Chairpersons

### Awards

- US Office of Secretary of Defense Medal for Exceptional Public Service 2014
- RAES Aviation Safety Award 2016
- TTCP Achievement Awards 2009, 2013
- Combined Joint Task Force 633 Silver Commendation 2013
- DST Bronze Commendation 2012, 2016
- Australia Day Medallion 2016
- 9 DST Group awards since 2010
- DST Group Solvelt award 2015
- Best Conference Paper 2015

## PARTNERSHIPS & OUTREACH

### Universities

Monash University  
RMIT University  
Melbourne University  
Swinburne University  
Deakin University  
Adelaide University  
Sydney University

### Industry

Defence Innovations  
Northrop Grumman  
Van Gelder and Monk  
Honeywell  
LRM Technologies  
Lockheed Martin

### Government

Bureau of Meteorology  
Australian Synchrotron

### International

TTCP AER and MAT Groups  
F-35 JSF S&T Advisory Board  
ABCANZ  
University of South Carolina (US)  
NRL, NSWC (US)

**DST**  
GROUP



# Airframe Technology and Safety

## Goal

*To maximise aircraft capability and safety through the development and application of leading edge computational modelling and materials systems research.*

## Impact

**Operational capability:** The operational capability of the F/A-18 fleet was restored in time for their deployment to operation OKRA achieved through the application of advanced metallographic assessment, computational modelling and biologically inspired shape optimisation of the SUU-62 centreline pylon.

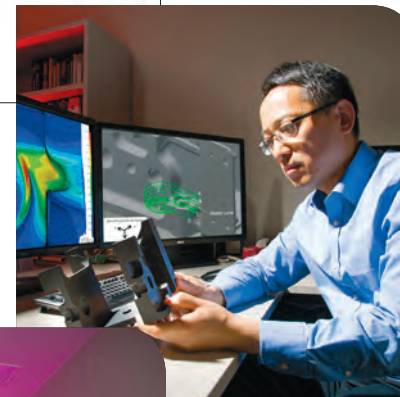
**Acquisition and safety:** The safety of flight of the JSF fleet has been increased through the appropriate lifing of anodised components undertaken due to AT&S research into the effect of the anodising process on fatigue initiation.

**Operational capability:** The simultaneous operation of the satellite communications antenna and the ESM systems fitted to ANZAC Class ships was restored through the design, manufacture and installation of a low observable technology electromagnetic shield.



**Aerospace Composite Technologies**

**Structural and Damage Mechanics**



**Aircraft Forensic and Metallic Technologies**



## S&T Excellence

### Three year publication record

- 24 DST Technical Reports
- 401 DST Client Reports
- 50 Journal Publications
- 46 Conference Papers
- 4 Book chapters

### Peer Recognition

- 5 PhD supervisors
- 3 PhD Examiners
- 12 Journal reviewers
- 1 International Journal Editorial Board
- ESDU Committee Panel member
- 1 CDS Fellowship
- 1 Adjunct Senior Research Fellow
- TTCP MAT Group National Leads for TP12 & TP13
- TTCP AER Group Panel Chair

### Awards

- Jaap Schijve Award for young aeronautical engineers 2013
- TTCP AER Group Award 2014
- CDF Gold Commendation 2008, 2011
- RAN Silver Group Commendation 2012
- DST Group Achievement Awards for; Technical Excellence 2016, Outstanding Corporate Contribution 2015, Outstanding Early Career Achievement 2014
- Best Paper International Workshop on Antenna Technology 2016

## PARTNERSHIPS & OUTREACH

### Universities

Swinburne University  
University of Queensland  
Melbourne University  
Macquarie University  
La Trobe University

Deakin University  
Australian Synchrotron  
Monash University  
University of Sydney  
RMIT University

### Industry

Qinetiq  
RUAG Australia  
BAE Systems Australia  
Airbus Group Asia Pacific  
Boeing Defence Australia  
DMTC  
Altair

### Government

ANSTO  
AFP  
ATSB  
CASA  
CSIRO

### International

NRC (CA)  
University of Delaware  
Norwegian Technology University  
Franhofer ILT; dstl (UK); Renishaw Corp  
Texas University; Mississippi State University  
Lawrence Livermore National Laboratory (US)  
International Accident Agencies: AAIB, NTSB, BEA, BFU, TSB

TTCP AER and MAT Groups  
NAVAIR, NAWC (USN)  
AFRL; FractureLab (US)  
IMP (CA)  
University of Calif ,Davis (US)  
Delft University (NL)

**DST**  
GROUP

# Aircraft Structures

## Goal

*To provide safety-critical aircraft structural integrity and airworthiness advice and solutions to the ADF through targeted partnerships, research and application of innovative science and technology.*

## Impact

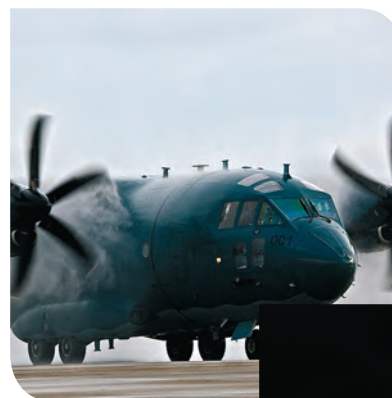
**Safety:** The provision of critical test results and analyses as the evidence base required for airworthiness qualification under Australian configuration, usage and environment for aircraft such as the BAE Systems Hawk LIF & C-27J.

**Costs:** Advanced testing & analysis has provided Defence with significant cost avoidance or life extensions for aircraft such as F/A-18 Hornet (\$400M saved) & AP-3C (\$388M saved)

**Capability:** Ensuring full capability through maximising availability and readiness of air assets, eg, F/A-18 Hornet, PC-9 and AP-3C. Contributing to a sovereign industry capability for aircraft sustainment via industry alliances, eg, QinetiQ.

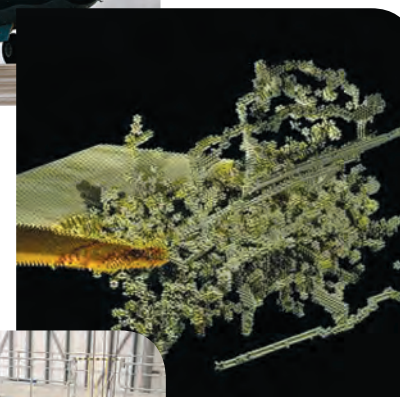
**Acquisition:** Contributing to ADF's smart-buyer status through rigorous technical risk assessments. Our science has influenced development programs that will lead to significant long term future benefits eg, F-35 structural durability.

**Future:** World leading science has contributed to the advancement of aircraft structural integrity testing and analysis resulting in enhanced capability for ADF aircraft.



**Airworthiness  
and Life  
Evaluation**

**Emerging  
Aircraft  
Structural  
Integrity**



**Structural  
Experimentation**

## S&T Excellence

### Three year publication record

- 25 DST Technical Reports
- 4 DST Client Reports
- 35 Journal articles
- 24 Conference papers
- 1 Book Chapter

### Peer Recognition

- ARC Expert College member
- 2 PhD examiners
- Editorial Board member
- TTCP AER Group National Lead
- National Delegate - International Committee on Aeronautical Fatigue & Structural Integrity

### Awards

- Order of Australia AM 2016 (L Molent)
- Public Service Medal 2015 (S Barter)
- Minister's Award for Defence Science 2010 (L Molent)
- 2 TTCP AER Group Awards 2012, 2014
- Operational Service Medal (AOSM) - Civilian 2013
- Client Commendations: DCAF 2014, PM NACC 2013, CASA 2012, Dir AEPM 2011, DMO Engineering Award 2011
- Australia Day Medallions 2011, 2012
- DST Achievement Awards; Outstanding Contribution to Defence Outcomes 2011, Best Corporate Contribution 2012
- British Society for Strain Measurement, Best Paper Award 2015
- Best Paper in J. Expt Mech 2016

## PARTNERSHIPS & OUTREACH

### Universities

RMIT University  
Monash University  
University of NSW Canberra  
Swinburne University  
Melbourne University

### Industry

QinetiQ  
Boeing  
BAE Systems  
AGAP  
RUAG  
Northrop Grumman  
Lockheed Martin

### Government

CASA

### International

TTCP AER Group  
NATO STO  
RAF, Dstl (UK)  
RCAF, NRC, Bombardier (CA)  
USN NAVAIR, USAF AFRL & LMLC (US)  
RNZAF, DTA (NZ)

Armasuisse (Switzerland)  
Finnish Air Force  
Leonardo - Finmechanica (Italy)  
Delft University (NL)  
Southampton University (UK)

**DST**  
GROUP



# Applied Hypersonics

## Goal

*Hypersonic research and flight testing. Technology development for high speed propulsion used in air vehicles travelling at speeds in excess of Mach 5. Provision of expert advice to Defence on emerging hypersonic systems.*

## Impact

**Future Proofing:** Research and development of technologies for future hypersonic flight vehicles will provide Defence with options to both generate and counter strategic surprise.

**Strategic Research:** Research into 'game-changing' defence technology with specific application to hypersonic tactical systems and hypersonic surveillance systems and the generation of knowledge essential for the transition of hypersonic technologies into service will enable Defence to take advantage of future strategic options.

**Emerging Futures:** Development of expertise necessary to inform policy decisions, shape Defence requirements, aide acquisition and to provide insight into operation of future hypersonic systems provides Defence with S&T expertise not otherwise available.



HIFiRE Flight Test Systems

Hypersonics Flight Research



## S&T Excellence

### Three year publication record

- 17 HiFiRE Technical Reports
- 1 Journal Publication
- 1 Conference Publication

### Peer Recognition

- 2 Adjunct Professorships (University of Queensland)

### Awards

- ICAS Von Karman Award for International Cooperation in 2012
- Divisional Award for Best Research 2013
- Divisional Award for Best Research 2010

## PARTNERSHIPS & OUTREACH

### Universities

RMIT University  
University of Queensland (UQ)  
University of NSW  
University of Southern Queensland

### Industry

BAE Systems  
DefendTex  
DMTC

### Government

Queensland Government

### International

AFRL, AFOSR (US)  
Boeing  
QinetiQ  
Go Hypersonics  
Lockheed Martin  
German Aerospace Center (DLR)  
University of Minnesota

**DST**  
GROUP



Science and Technology for Safeguarding Australia





Australian Government

Department of Defence  
Science and Technology

## Joint and Operations Analysis Division

**DST**  
GROUP

Science and Technology for Safeguarding Australia

# Aerospace Capability Analysis

## Goal

*To enhance ADF aerospace capability by providing expert, impartial, scientific advice informing acquisition decisions, supporting operations, and future - proofing Defence capability.*

## Impact

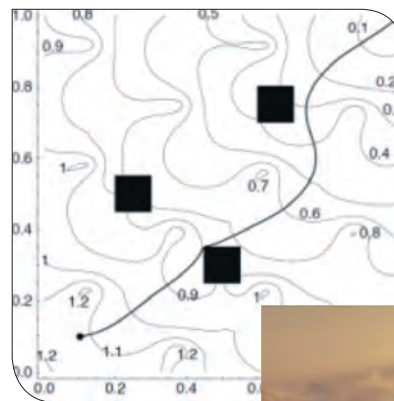
**Aerospace Project Support:** Supporting introduction into service of aerospace platforms such as F-35A, EA-18G, P-8A and MH-60R. Analysis is focused on integration into the wider force, informing CONOPS/tactics development and informing upgrade decisions.

**Air Force Experimentation:** Tested concepts of operations against planned force structure to inform Air Force about its future roles in delivering joint operational effects.

**Plan Jericho:** S&T research and advice has enabled broadening of capability options and developed innovative applications of new technology (HoloLens).

**Air Warfare Centre:** Established OA capability to allow Air Force to develop integrated air warfighting tactics (e.g. USAF Red Flag, RAAF Pitch Black).

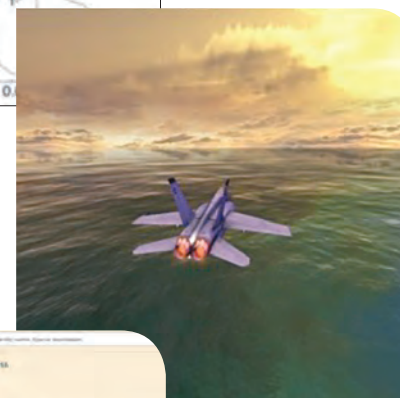
**Training Pipeline Analysis:** Working with ADF aircrew training establishments to optimise training pipelines, including automation of course scheduling, improved data visualisation and resource use.



Aerospace  
Mathematical  
Sciences

Aerospace  
Organisation  
and Management

Aerospace  
Simulation,  
Experimentation  
& Wargaming



Aerospace  
Systems  
Analysis

## S&T Excellence

**Three year publication record**

15 DST Technical Reports

30 DST Client Reports

24 Journal Publications

51 Conference Papers

**Peer Recognition**

- ARC Partner Investigator
- Adjunct Professor University of Melbourne
- Scientific Editor J. App. Econ.
- Journal reviewers: IEEE, Defence Technology & Electronics Letters

**Awards**

- AFP Commissioner's Certificate 2016 for MH17 investigation support
- ADF Gold 2011, Silver 2016, and Bronze 2016 Commendations for Rotary Wing work program
- Defence Operations Research Symposium best paper awards 2014 & 2015

## PARTNERSHIPS & OUTREACH

### Universities

RMIT University  
University of Melbourne  
University of South Australia  
University of Tasmania  
University of Queensland  
University of Western Australia  
University of NSW Canberra

### Industry

Boeing  
Northrop Grumman  
SAAB Australia  
RAND

### Government

AFP

### International

TTCP AER Group  
Dstl, UK Air Warfare Centre, (UK)  
USAF HQ AFRL  
USN NAVAIR, OPNAV, NPS, NLR  
University of Utah  
Glasgow University  
Georgia Tech Research Institute

**DST**  
GROUP



# Land Capability Analysis

## Goal

*To provide evidence and analysis to support decisions on Land force structure and capabilities, focussing on operational effectiveness through applying and developing operations research methods, tools and techniques.*

## Impact

**Close combat:** Evaluation of contributions made by elements of the Combined Arms Teams to close combat effectiveness is ensuring that Army has the required mix of capabilities to succeed at close combat into the future.

**Ground combat enablers:** Assessment and advice of the impact of various land combat enablers including situational understanding, C3 and combat support, as well as joint enablers, on the operational effectiveness of the reinforced combat brigade engaged in joint land manoeuvre.

**Shape future Army:** Providing whole of force evidence to support Army in the design and development of a robust and adaptive force for joint interagency land operations.

**Analytical Wargaming:** Developing a wargaming capability that fosters the application of wargaming analytical models and techniques for joint and land force design.



Land Simulation,  
Experimentation  
& Wargaming

Land  
Mathematical  
Sciences



Land  
Organisational  
& Management  
Sciences

## S&T Excellence

### Three year publication record

- 15 DST Technical Reports
- 47 DST Client Reports
- 11 Journal Publications
- 27 Conference Papers
- 1 Book Chapter

### Peer Recognition

- TTCP LND Group National Lead for TP1 Soldier Combat Systems
- TTCP Contested Urban Environment Strategic Challenge Group, National Lead
- Military Operations Research Society, Board representative for Australia
- Australian Society for Operations Research (ASOR) member
- Australasian Bayesian Network Society; President-Elect

### Awards

- Australian Army commendations 2012
- DST Group Bronze Commendation 2013
- Australia Day Award 2014
- 85th Barchi Prize Nomination
- Morry Frost Operations Research Award 2014

## PARTNERSHIPS & OUTREACH

### Universities

University of South Australia  
Deakin University  
Monash University  
University of NSW Canberra  
Curtin University  
Monash University

### Industry

YTEK  
Averill M. Law & Associates, Inc.  
RAND  
Ground Effects  
Elmtek  
Blue Swimmer  
Consilium

### International

TTCP LND Group  
Naval Postgraduate School  
US Army Training and Doctrine Command  
Analysis Center (TRAC)  
US Center of Army Analysis (CAA)  
Dstl, Cranfield University (UK)

**DST**  
GROUP

# Maritime Capability Analysis

## Goal

*To support evidence-based decisions on Navy's Force structure, concepts, acquisition of systems, operational effectiveness and capability management*

## Impact

**Future Force:** Conducting experimentation and analysis for Navy Strategic Command to support future warfighting concepts and force design. Established the needs case for Future Frigate.

**Acquisition Projects:** Combining operational knowledge with performance modelling to provide evidence informing decisions on requirements and options for maritime projects including Future Submarine and Future Frigate.

**Current Fleet operations:** Conducted research to support Fleet Command in transitioning from single-ship to Task Group level operations. Assessing the effectiveness of the surface and subsurface fleet informs major projects and Navy's Maritime Warfare Program.

**Fleet Data:** The Navy's assessment of operational performance, fleet optimisation, gap identification and exercise analysis has been enhanced through the development of a big data repository and an agile and comprehensive data analytics capability.



Maritime  
Mathematical  
Science

Maritime  
Simulation  
Experimentation  
and Wargaming



Maritime  
Systems  
Analysis

## S&T Excellence

### Three year publication record

- 17 DST Technical Reports
- 28 DST Client Reports
- 10 Journal Publications
- 19 Conference Papers
- 1 Book Chapter

### Peer Recognition

- 1 Academic board membership - University of NSW
- 1 ARC Assessor
- Journal reviewers for; Ergonomics, SysEng, Ethics and IT
- ASOR National Conference secretary
- Professional Memberships of AustMS, IEEE, MORS, MSSANZ

### Awards

- TTCP award 2014
- RAN Fleet Commander Bronze Commendation 2015
- DST Group Achievement Award for Outstanding Communication of S&T 2015, 2016
- Australia Day Medallion 2012
- Best Papers Defence Operations Research Symposium 2014, 2016

## PARTNERSHIPS & OUTREACH

### Universities

Australian National University  
Macquarie University  
University of NSW  
RMIT University  
University of Adelaide

### Industry

RAND  
Defence Science Institute

### International

TTCP MAR Group  
Maritime Warfare Centre (UK)  
UK, NZ & Netherlands Navies  
US Navy/US Marine Corps  
Indian Navy  
Pakistan Navy

University of Bristol  
University of Cambridge  
UK Royal Society

**DST**  
GROUP



# Joint Capability Analysis

## Goal

*Support and enhance current and future Joint Force operations through the application of systems engineering, mathematical models, organisation and social science techniques, simulations, experimentation and operations research.*

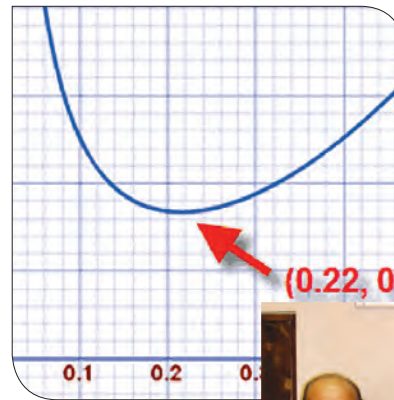
## Impact

**Integration by Design:** Influence the development and adoption within the ADO of System of Systems engineering to achieve integration by design.

**Project interdependencies:** Analyse and evaluate system interdependencies to inform VCDF of Project interdependencies within the Integrated Investment Program (IIP).

**Joint Concepts Experimentation:** Through undertaking testing and evaluation of concepts such as Joint Fires the ADF is better prepared and has an enhanced understanding of how to operate in complex joint operations.

**Support to Operations:** Enhanced mission effectiveness and reduced operational risk to the deployed force has resulted from the coordinated DST Group support to operations program. Research into improved methods to understand the human and cultural environment has provided key inputs into operational planning and conduct.



Joint Warfare  
Mathematical  
Science

Joint  
Organisation &  
Social Science



Joint Simulation,  
Experimentation  
& Wargaming

Defence Systems  
Integration

## S&T Excellence

### Three year publication record

40 DST Technical Reports  
21 DST Client Reports  
50 Conference Papers  
6 Journal Publications

### Peer Recognition

- Honorary Senior Research Fellow  
Oxford University
- Vice President Australian Society  
for Operations Research (ASOR)
- TTCP JSA Group Technical Panel 4  
National Lead

### Awards

- Australasian Evaluation Society Prize;  
Best Public Sector Evaluation 2013
- TTCP award (Systems of Systems  
Engineering) 2015
- Defence Gold Commendation 2013
- Defence Silver Commendation 2011

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of Wollongong  
Deakin University  
Flinders University  
University of NSW Canberra

### Industry

Government  
AFP  
DFAT  
Australian Civil Military Centre (ACMC)

### International

TTCP JSA Group  
DSTA (Singapore)  
Dstl (UK)  
Foreign & Commonwealth Office (UK)  
Stabilisation Unit (UK)  
University of Oxford  
Kings College London

**DST**  
GROUP

# Strategic Capability Analysis

## Goal

*Aims to shape Defence and National security policy, strategy and capability by being DST Group's lead analytical capability for: Horizon scanning and technology foresight; Strategic context, risks and mitigation approaches; and, future whole-of-force design, force level capability trade-off analysis and prioritisation*

## Impact

Defence strategic planning is informed by:

**Technology Foresighting:** Impact of future environments and emerging technologies through Emerging and Disruptive Technology Assessment Symposia (EDTAS) and S&T Strategic Outlook.

**Force Design:** Analytical support to Defence's strong strategic centre is integral to VCDF's new Force Design approach and has a strong client embed model.

**Strategic Analysis:** Supporting identification and assessment of risks to Defence strategic policy, developing methods for, and supporting the analysis of strategic investment priorities to enhance Defence resilience, notably Defence's energy security.



Technology  
Forecasting  
and Futures

Force  
Design



Strategic Security  
Risk Assessment

## S&T Excellence

### Three year publication record

- 19 DST Technical Reports
- 6 DST Client Reports
- 13 Journal Publications
- 45 Conference Papers

### Peer Recognition

- ANU Honorary Associate Professor
- ARC Grant Assessor
- ADFA Defence Grants Board
- Secretary of Defence Fellowship 2012, 2014
- CDS Fellowship 2016
- Defence International Fellowship 2015
- ADFJ Editorial Board
- TTCP JSA Group technical panel leads for TP-3 & TP-9
- Fellow of Dr. Schöller Research Center for Business and Society, Germany
- Members of; Australian Society of Operations Research, Institute for Regional Security, IEEE

### Awards

- Defence Gold Awards 2011, 2014, 2016
- Australian Operational Service Medal 2015
- Best Paper InSITE 2014

## PARTNERSHIPS & OUTREACH

### Universities

Australian Academy of Science  
Australian National University  
Flinders University

### Industry

Noetic  
Australian Strategic Policy Institute

### Government

Attorney General's Department

### International

TTCP JSA Group, Technical Panels 3 and 9  
Dstl (UK)

**DST**  
GROUP



# Decision Sciences

## Goal

*Decision Sciences enables Defence and National Security to achieve a capability edge in decision making at the strategic and operational levels.*

## Impact

**Fuel Network Review:** Provision of advice and tools that assists Joint Logistics Command in understanding the Defence fuel network and its critical weaknesses and limitations.

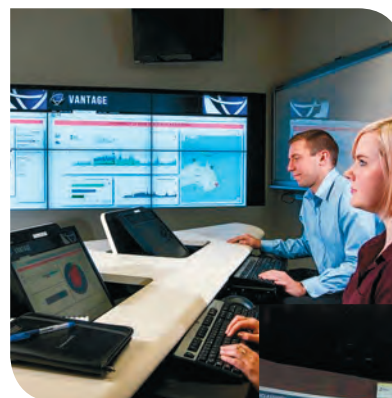
**Directorate of Strategic Fuels:** Advice on logistics estimate of surge requirements and supply options for marine and aviation fuels informing defence storage and supply contracts.

**Commander:** Decision instrument used by Australian Defence College to improve Joint Professional Military Education.

**Situation Awareness Tools:** Development of tools to enhance situation awareness in operations and exercises which were used by HQJOC in Op Fiji Assist.

**HQJOC and HQ 1Div Modernisation:** Data collection, analysis, modelling and simulation contributing to organisational enhancement.

**5th Gen HQ Conceptualisation:** Informing the development of next generation HQ structures and functions.



Command  
Intent

Situation  
Assessment



Planning &  
Logistics

Behaviour &  
Control

## S&T Excellence

### Three year publication record

- 16 DST Technical Reports
- 9 DST Client Reports
- 34 Journal Publications
- 33 Conference Papers
- 1 Book

### Peer Recognition

- 2 Academic Board Memberships
- 2 Academic Fellows
- One CDS fellowship
- One Principal Scientist

### Awards

- Defence Fellowship 2013-2016
- Secretary of Defence Fellowship 2014-2015
- ADF Journal Best Paper 2015
- Alphonse Chapanis Best Student Paper Award 2016

## PARTNERSHIPS & OUTREACH

### Universities

University of South Australia  
Melbourne University  
Australian National University  
University of Adelaide

### Industry

Consunet Pty Ltd.  
Elmtek Pty Ltd.  
KIAH Consulting  
Data to Decisions CRC

### Government

Bureau of Meteorology

### International

TTCP C3I Group  
SPAWAR (US)  
University of Southampton  
CTTSO (US)



Science and Technology for Safeguarding Australia





Australian Government  
Department of Defence  
Science and Technology

# Cyber and Electronic Warfare Division

**DST**  
GROUP

Science and Technology for Safeguarding Australia



# Cyber Assurance and Operations

## Goal

*Enable autonomous, resilient and effective cyber capabilities with an operational edge in the face of ubiquitous encryption, untrustworthy ICT and a highly dynamic, sophisticated and perimeter-less threat environment.*

## Impact

**Cryptologic capability:** Application of expertise in cryptology and information assurance has ensured the safety and security of ADF troops and Australian government communications.

**Trustworthy Systems:** Increasing cyber resilience with the development and trials of prototype computer security devices in Defence and other government agencies.

**Cyber Defensive Capabilities:** Delivery of new cyber defensive capabilities to the Australian Cyber Security Centre (ACSC) and the Defence Security Operations Centre (DSOC)

**Supporting Cyber Operational Capabilities:** Provision of critical support to Defence and Australian Government agencies in cyber operations.

**Providing Cyber Subject Matter Experts (SMEs):** Integrees and secondees have provided highly valued contributions to clients, resulting in greatly improved effectiveness and innovative solutions.improved data visualisation and resource use.



Cyber- & Crypto Mathematics

Cyber Defence Analytics



Active Security Technologies

## S&T Excellence

### Three year publication record

- 30 DST Technical Reports
- 7 DST Client Reports
- 4 Journal Publications
- 11 Conference Papers
- 10 joint publications

### Peer Recognition

- Adjunct position & three visiting fellows at Australian National University (ANU)
- Advisory board – Australian Centre for Cyber Security (ACCS)
- Journal reviewers – Microprocessors and Microsystems, ACM Computing Surveys
- Conference Program Committees – Australasian Information Security Conference, Australian Cyber Security Centre Conference, Australasian Web Conference

### Awards

- Prime Minister's letter of appreciation 2014
- Commendation from US Department of Homeland Security 2015
- ASD Merit Award 2016
- 2 ASD Exceptional Achievement Awards 2016
- ASD Australia Day Awards 2014, 2016
- 2 ASD Certificates of Appreciation 2015
- AISC Best Paper 2015
- South Australian iAward 2014

## PARTNERSHIPS & OUTREACH

### Universities

University of NSW  
Australian National University  
University of South Australia  
Defence Science Institute  
University of Wollongong, Edith Cowan University  
Deakin University, Macquarie University

### Industry

Northrop Grumman  
Cyber Security Growth Centre

### Government

Data61/CSIRO

### International

TTCP Cyber Security Challenge  
US Department of Homeland Security  
Dstl (UK)  
University of Waikato (NZ)

**DST**  
GROUP



# Cyber Sensing and Shaping

## Goal

*Delivery of concepts techniques and technologies for sensing and shaping modern communication networks to address challenges in cyber and related areas of signals intelligence.*

## Impact

**Operational Support:** To the Australian Intelligence Community and ADF through provisioning of unique S&T capability and SME advice; enduring presence at the Joint Defence Facility Pine Gap (JDFPG).

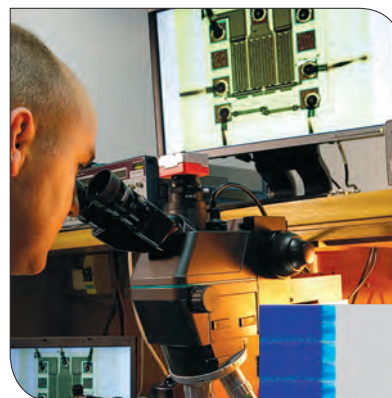
### **Facilitate Cyber Operations across the EM spectrum:**

Development and operational deployment in 2016 of physical and cross-layer signal processing with innovative physical-to-network layer technologies for the security and exploitation of fixed and wireless telecommunications and free space optical networks.

### **Support to Cyber Network Situational Awareness:**

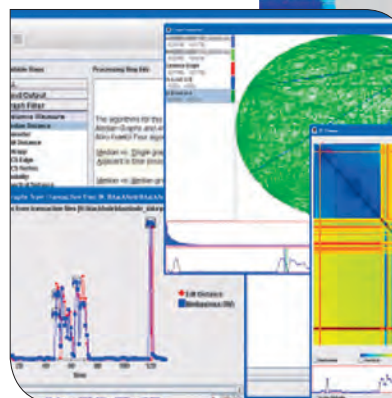
Develop operational solutions to enhance network knowledge through characterisation, modelling and analysis of telecommunication core networks.

**Advanced technologies:** Development and delivery of specialised body worn antennas and SDR-based waveforms for cyber access and tailored wireless links.



Access  
Technologies

Communications  
Signal  
Processing



Communications  
Networks Research

## S&T Excellence

### Three year publication record

36 DST Technical Reports  
5 Journal articles  
23 Conference Papers

### Peer Recognition

- 2 adjunct academics
- TTCP Cyber Strategic Challenge National Lead
- TTCP Cyber Strategic Challenge EM Cyber Lead
- Joint Chair of SIGINT Applications of Network Analysis Research (SANAR) organising committee

### Awards

- Australia day medallion 2013
- Five Eyes SIGINT awards 2014, 2017
- CEWD award for client impact 2015

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of South Australia  
Australian National University  
Swinburne University  
University of New South Wales

### Industry

Ebor  
Data to Decisions (D2D) CRC  
Quintessence Labs

### Government

National Security Agencies  
CSIRO / Data 61

### International

Five Eyes  
International Joint Program at JDFPG  
NATO STO  
NRL (US)  
TTCP Cyber Strategic Challenge  
US DHS

**DST**  
GROUP

# Assured Communications

## Goal

*Develop survivable tactical communications and electronic warfare solutions for contested and denied cyber electromagnetic environments.*

## Impact

**Saving Lives:** Prevent battlefield casualties of ADF and coalition soldiers by developing practical systems that defeat improvised explosive devices for production on an industrial scale. 160,000 units delivered & hundreds of lives saved in the last few years.

**Protected Satellite Communications:** Delivered specialised satellite communications for submarines and land vehicles on the move. Built customised communications monitoring & management systems for ADF network operations centre.

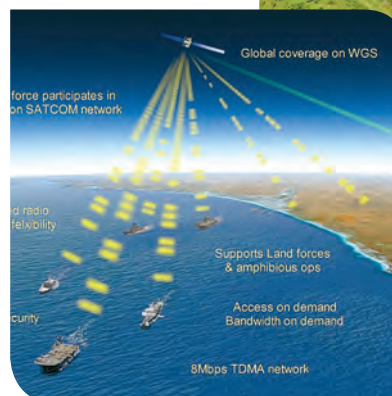
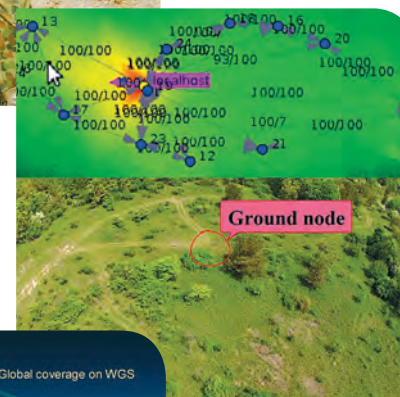
**Survivable Network Research:** Developed autonomous UAV systems that can maintain radio communications networks that are under electronic warfare attack.

**Protocol Exploitation:** Developing machine learning systems that can respond to novel cyber and electronic warfare attacks in real time. Developing solutions to mitigate radio interference.



Communications  
Electronic Warfare

Survivable  
Networks



Protected  
Satellite Comms

Protocol  
Exploitation

## S&T Excellence

### Three year publication record

39 DST Technical Reports  
58 DST Client Reports  
5 Journal Publications  
23 Conference Papers

### Peer Recognition

- Adjunct professor University of South Australia
- PhD co-supervisor
- TTCP C3I Group Technical Panel lead

### Awards

- Public Service Innovation Award – REDWING Team 2016
- Chief of Army Commendation for Counter IED 2014
- Chief of Navy Commendation 2015
- DST Award – MH370 Aircraft investigation 2015
- Best Paper Land Forces Conference 2016

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of South Australia  
Monash University  
University of New South Wales

### Industry

Micreo, Ultra Avalon, Lintek  
Diemould, AES  
IMP

### Government

Attorney General's Department  
ANZ Counter-terrorism Centre  
State & Federal Police  
Air Transport Safety Bureau

### International

TTCP EWS and C3I Groups  
TTCP Cyber Challenge  
USN Postgraduate School, SPAWAR  
US Army CERDEC  
Five-Eyes Working Group

**DST**  
GROUP



# Systemic Protection and Effects

## Goal

*Maximise Australian Defence & National Security capability through the development and delivery of solutions for the integration of force-level Cyber and Electronic Warfare (EW) with effective command & control.*

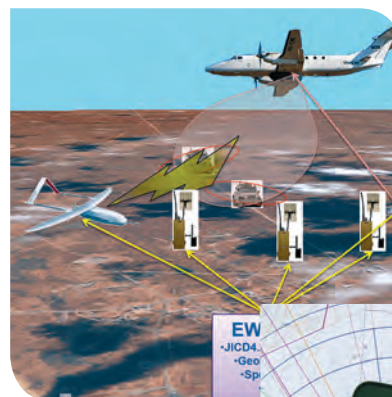
## Impact

**Joint Force Level Electronic Warfare (JFLEW):** Supporting the implementation of JFLEW through close engagement with Airborne Electronic Attack and Joint Intelligence, Surveillance, Reconnaissance and EW (ISR&EW) Defence programs as well as experimentation with user groups, international exercises and engagement with overseas partners developing C2 tools for this application.

**F/A-18 threat geolocation:** Working closely with the US Navy to jointly develop significant improvements to USN and Defence's emitter location and classification capability that is in the process of being fitted to Australian Air Force and US Navy aircraft.

### Position Navigation and Timing (PNT) resilience:

Contributing to the assured access of PNT for the ADF. Enabling training and OT&E opportunities in GPS degraded environments. Development and application of advanced PNT threat concepts.



**Distributed Electronic Warfare Experimentation & Simulation**

**Position Navigation & Timing Technology & Systems**



**Automated Analytics & Decision Support**

## S&T Excellence

### Three year publication record

- 14 DST Technical Reports
- 15 DST Client Reports
- 7 Journal Publications
- 17 Conference Papers
- 1 Book Chapter

### Peer Recognition

- Two adjunct professorships - Adelaide University & University of South Australia
- TTCP EWS Group and Panel national leads

### Awards

- USN Commendation 2016
- TTCP Award 2016
- 3 DST Group Commendations

## PARTNERSHIPS & OUTREACH

### Universities

Australian National University  
Adelaide University  
University of NSW

### Industry

Aerosonde (AAI)  
Consunet, Swordfish  
Simbiant  
SAAB  
GPSat Systems

### Government

National Positioning  
Infrastructure

### International

TTCP EWS Group  
USAF  
USN NRL  
US Geo-spatial Agency  
DRDC (CA)  
Five-Eyes. 11-Eyes

**DST**  
GROUP

# Spectrum Sensing and Shaping

## Goal

*To develop & transition RF technologies, techniques & systems that sense & shape the EM Battlespace to support EW, SIGINT & Cyber operations, in complex, contested & congested EM environments.*

## Impact

**Nulka:** Ongoing support to multiple phases of SEA 1397, ensuring the protection of RAN major combatants against current & future anti-ship missile threats. Development of RF technologies & low size weight & power electronic warfare payloads to support the future force.

**Wideband & Multi-channel Digital Electronic Support Systems:** Development & transition of world leading wideband & multi-channel digital electronic support systems for improved ADF electronic support & signals intelligence capabilities. Prototype wideband system used in cooperative program with US Navy.

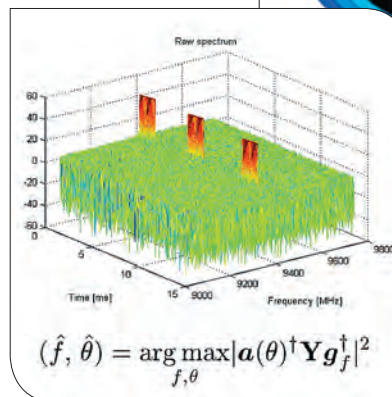
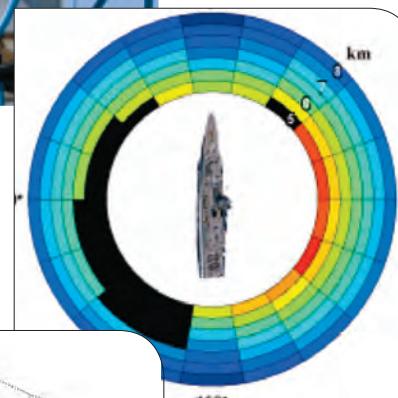
**Electronic Support & Signals Intelligence Data Deluge:** Development & transition of algorithms & applications to enhance ADF electronic support & signals intelligence capabilities in future EM operating environments.

**Enhanced Situational Awareness:** Development & transition of algorithms & applications to enhance ADF situational awareness, including environmental effects, in future EM operating environments.



Radio Frequency Systems

Radio Frequency Technologies



Radio Frequency Techniques & Exploitation

## S&T Excellence

### Three year publication record

- 8 DST Technical Reports
- 6 DST Client Reports
- 19 Journal articles
- 43 Conference Papers

### Peer Recognition

- 4 Adjunct Senior Lecturers
- 3 PhD Co-supervisors
- Advisory committee - Adelaide University
- TTCP EWS Group TP6 National Leader

### Awards

- DST Group Achievement Award 2015, 2016
- DST Group Team Bronze Commendation 2015 (2), 2016
- First prize student paper 2015
- Top 3 most downloaded papers in IEEE Transactions on Antennas & Propagation, 2015

## PARTNERSHIPS & OUTREACH

### Universities

Macquarie University  
Adelaide University  
University of Sydney  
Flinders University

### Industry

Micreo  
BAE Systems  
Ultra Electronics  
Jenkins Engineering Defence Systems  
Solinov, Macom, Lintech  
Puzzle Precision, Curtiss-Wright

### Government

CSIRO  
Bureau of Meteorology  
Australian Institute of Marine Science

### International

TTCP EWS Group  
US Navy; ONR, NAVAIR, NAVSEA, SPAWAR  
Dstl (UK)  
Arizona State University  
Air & Space Interoperability Council (Five Eyes)

**DST**  
GROUP



# Electronic Warfare Operations

## Goal

*To enhance the survivability of the ADF by understanding, detecting and defeating threats using the electromagnetic spectrum.*

## Impact

**Countermeasure Development & Validation:** Initiation and delivery of a RAAF/DST process that has reached final operating capability which enhances airborne platform battle-worthiness through the development and validation of electronic countermeasures of 13 ADF aircraft types.

**Laser Technology Development & Licensing:** World leading mid-infrared fibre laser technology enabling future “game changing” battlespace capabilities with a strong record in S&T excellence, innovation, and a growing IP portfolio. Technology transfer of a Directed Infrared Counter Measure (DIRCM) laser to Defence Industry through a licensing agreement.

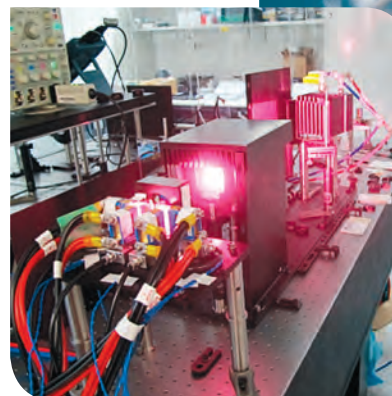
### Current and Future ADF Platform Protection:

Theoretical research, hardware-in-the-loop testing and field experimentation demonstrating the survivability of current and future ADF platforms. Survivability can be enhanced through advanced Radio Frequency Electronic Attack techniques in a layered defence.



Radio Frequency  
Electronic Attack

Electro - Optic  
Counter  
Measures



Laser  
Technologies

## PARTNERSHIPS & OUTREACH

### Universities

Adelaide University  
University of South Australia  
Macquarie University  
University of Sydney  
Flinders University

### Industry

BAE Systems  
Airbus Group Australia Pacific  
Chemring  
Thales  
elmTek  
SysTech  
Sub-Micron  
Aether Photonics

### Government

AFP

### International

TTCP EWS Group  
NATO STO  
Dstl (UK)  
DRDC (CA)  
MELCO, Shinkosha (JPN)  
Airbus DS, DESY (GER)

AFRL, NRL, ONR (US)  
NAVSEA, NAVAIR, NSWG (US)  
MSIC/ NASIC, ASE/CTE (US)  
Nufern (US)  
ADD-ROK (Korea)  
University of Southampton  
Rochester Institute

**DST**  
GROUP

## S&T Excellence

### Three year publication record

54 DST Technical Reports  
44 DST Client Reports  
87 External Publications  
21 Joint Publications

### Peer Recognition

- 1 ARC assessor
- 1 University board member
- Adjunct Senior Lecturer (USA)
- Australian Institute of Physics National Executive member
- PhD co-supervisor
- TTCP EWS National lead

### Awards

- Public Service Medal 2012 (M Pitt)
- PM's Award for Excellence in Public Sector Management 2013
- PM's Award for Innovation 2013
- Australia Day Medallion 2012, 2016
- UK MoD CSA Commendation Award 2013
- 2 NATO STO Awards 2013, 2014
- TTCP Achievement Award 2012
- Defence Support Services Commendation Gold and Bronze Awards 2015
- 4 DST Awards 2012, 2013, 2014, 2015
- SPIE best paper award 2015

### World Records

- 400 W 2.1um CW fibre laser
- 99 W MWIR DIRCM laser source









Australian Government

Department of Defence

Science and Technology

## Weapons and Combat Systems Division

**DST**  
GROUP

Science and Technology for Safeguarding Australia

# Tactical Systems Integration

## Goal

*To enable the ADF to conduct joint and coalition tactical operations with seamless integration and interoperability of current, planned and next generation platforms and systems with tactical decision superiority and high degrees of automation and autonomy.*

## Impact

**Interoperability:** Enhanced interoperability through intrinsically interoperable tactical battlespace architectures for advanced joint tactical systems.

**Open Architectures:** Intrinsically secure and adaptable systems through open, modular, distributed and scalable tactical systems architectures.

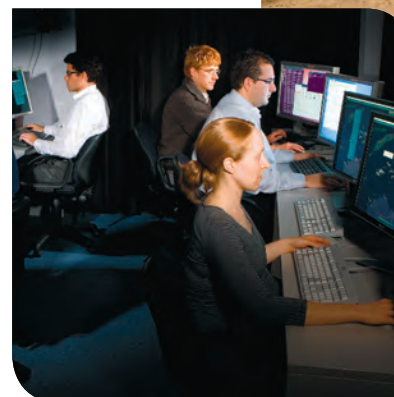
**Decision Superiority:** Timely and effective tactical force-level response decisions through increased use of automation/autonomy and operator decision aids.

**Human teaming:** Enhanced tactical mission effectiveness through improved team composition, operations room design, and Human-human, humanmachine and autonomous/automated teaming.



Human and  
Autonomous  
Decision  
Superiority

(TI3) Tactical  
Information  
Integration &  
Interoperability



Adaptive  
Information  
Architectures

## S&T Excellence

### Three year publication record

- 3 DSTO Technical Reports
- 9 DSTO Client Reports
- 2 Journal Publications
- 10 Conference Papers
- 2 Book Chapters

### Peer Recognition

- 4 Society Memberships
- 1 ARC Examiner
- 1 Adjunct Position
- 5 Journal Reviewers

### Awards

- Australia Day Council Award 2016
- 2 TTCP Awards 2016
- DST Group award 2016

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of South Australia  
University of Western Sydney

### Industry

Boeing Defence Australia  
SAAB Australia  
Lockheed Martin Aerospace  
BAE Systems

### International

TTCP AER, MAR, LND and HUM Groups  
NATO STO  
US Navy  
Dstl (UK)  
DRDC (CA)  
Object Management Group

**DST**  
GROUP



# Tactical System Performance Assessment

## Goal

*To enable a tactical performance advantage for the ADF in complex contested environments, underpinned by innovation in modelling, simulation, analysis and experimentation.*

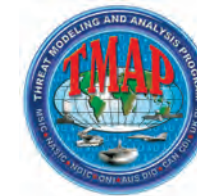
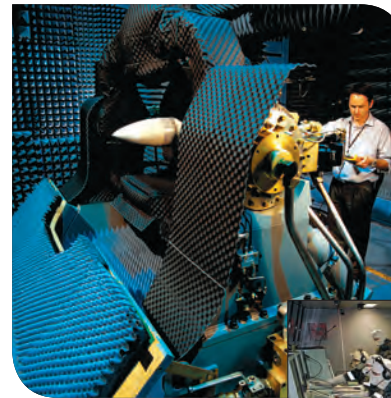
## Impact

**Weapons Technical Intelligence** - Applying modelling and simulation of threat weapon systems to the MH17 incident has led to a better understanding of what really happened.

**Integrated Air and Missile Defence** - An integrated, closed loop simulation of a real threat scenario resulted in development of optimised tactics for Naval survival.

**Integrated Air and Missile Defence** - Conducting a virtual experiment of the Frigate ops room layout has reduced the risk of a sub-optimal ops room design for SEA5000.

**Land Active Protection Systems** - Constructive modelling and simulation of Active Protection System concepts is enabling the evaluation and integration of future technologies for LAND400.



Weapons Systems Evaluation



Tactical Systems Modelling & Simulation



Tactical Systems Assessment

## S&T Excellence

Three year publication record

13 DST Technical Reports

45 DST Client Reports

7 Conference Papers

Peer Recognition

- 2 ARC examiners
- 3 journal reviewers
- 6 Society memberships
- TTCP WPN Group TP8 National Lead

Awards

- Australian Intelligence Community Award 2016
- DST Group Achievement Award 2016
- 2 x CDS Gold Commendations 2016

## PARTNERSHIPS & OUTREACH

### Universities

Adelaide University

### Industry

Saab Australia  
Shoal  
Consilium

### International

TTCP WPN Group  
Dstl, MBDA (UK)  
TNO (Netherlands)  
NATO STO  
DRDC (CA)  
Intelligence Community (5-eyes)  
USN NAVSEA

**DST**  
GROUP

# Weapon Systems Technologies

## Goal

*To apply the science and technology of sensors, intelligent processing and electromagnetic interactions to weapons and tactical systems to enhance war fighting capability in a complex contested battlespace.*

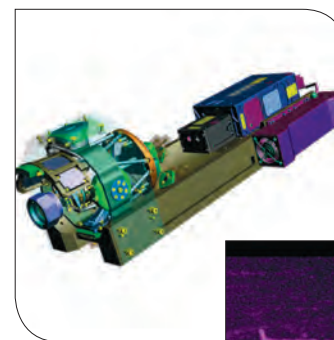
## Impact

**Advanced Weapon Technologies:** Development of novel photon detector and ladar technology is leveraging access to international co-developments.

**Technical Intelligence:** DST VIRSuite scene generation software has been adopted by our international partners as an integral part of joint threat assessments.

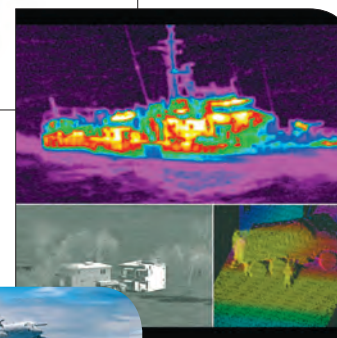
**Future War Fighting Concepts:** Collaborative weapon concepts and autonomous tactical response options are being developed for future complex and high-tech conflicts.

**Interoperability and EM Protection:** Accurate Target Location Error analysis has been undertaken for RAAF precision guided weapons, enabling F/A-18A integration with coalition forces. EM studies have ensured safe and non-degraded operation of JDAM-ER, ASRAAM and RF systems being procured under projects AIR6000, SEA1448, AIR7000 and SEA 4000 and contributed to high power microwave directed energy capability development under project JP154.



Weapon Seekers & Tactical Sensors

Sensor Processing & Algorithms



Electromagnetic Effects Characterisation & Control

Collaborative Weapons & Autonomous Response



## S&T Excellence

### Three year publication record

39 DST Technical Reports  
19 DST Client Reports  
21 Journal Papers  
16 Conference Papers  
3 Patents

### Peer Recognition

- ARC Reviewer
- Adjunct Professor
- 4 PhD Examiners
- 5 Journal Reviewers
- Chair TTCP WPN Group
- 3 International Conference Committee Members

### Awards

- 2 MBDA (UK) Innovation Awards 2013, 2015
- UK MOD Chief S&T Advisor Commendation 2014
- TTCP Award 2014
- 2 DST Group Achievement Awards 2015
- 2 Chief of Air Force Commendations 2016
- 2 Civilian Operation Service medals 2013, 2015
- Australia Day Medallion 2016, 2017
- DST Group Award for Outstanding Communication of S&T 2016
- CDS Gold Commendation 2015

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of Western Sydney  
University of NSW  
Monash University  
RMIT University  
Australian National University  
Deakin University

### Industry

Fraunhofer IZM  
BAE Systems  
Teledyne Defence Australia

### Government

ANSTO  
Govt. of South Australia

### International

TTTCP WPN Group  
USN NAVAIR  
DRDC (CA)  
MoD E3, Dstl (UK)  
USAF AFRL, AFSEO

BAE Systems, MBDA, AWC (UK)  
Kongsberg  
Milan Politechnic  
JAEA (Japan)  
FSTD (Singapore)

**DST**  
GROUP



# Energetic Systems and Effects

## Goal

*To conduct fundamental and applied scientific research in Energetics (materials, systems, effects) in collaboration with academia, industry and international partners to deliver high-impact outcomes for Defence and National Security.*

## Impact

**Enabling Future Weapons:** Advanced research and development of next-generation propulsion, explosives and warhead technologies in collaboration with international partners is enabling game-changing Defence capabilities.

**Countering Current and Emerging Threats:** As Australia's primary source of deep expertise in energetic systems (including IEDs and flares), the MSTC is responsive to time critical Defence and National Security requirements.

**Operational and Intel Advice:** Specialist research and analysis provided to Defence and Intelligence agencies enables informed decisions on explosive ordnance to protect the warfighter from current and evolving threats.

**Safe and Effective Explosive Ordnance:** In-house knowledge and research is ensuring the safety and effectiveness of frontline ADF weapon systems and has saved Defence over \$50m in acquisitions and averted fatal risks to personnel.



Explosives & Pyrotechnics

Weapons Propulsion



Warheads & Effects

## S&T Excellence

### Three year publication record

29 DST Research Reports  
62 DST Client Reports  
17 Journal Publications  
62 Conference Papers  
2 Book Chapters

### Peer Recognition

- 3 Associate Professor and Lecturer Positions at Flinders University
- Adjunct Professor at University of SA
- 3 PhD Supervisors
- 6 Journal Reviewers
- TTCP WPN Group 2 TP National Leads
- Fellow Royal Australian Chemical Institute
- Membership of American Chemical Society, Royal Society of Chemistry and International Pyrotechnics Society

### Awards

- PM's Award for Excellence 2013
- CTTSO 10 Years Outstanding Service Award 2016
- TTCP Awards 2012, 2016
- Chief of Air Force Commendation 2016
- AFP Commissioner Award 2016
- CDS Gold Commendation 2015
- Australia Day Medallion 2013
- DST Group Achievement Award in Technical Excellence and Outstanding Corporate Contribution 2016

## PARTNERSHIPS & OUTREACH

### Universities

Flinders University  
University of Victoria  
Australian National University,  
University of NSW Canberra  
University of Queensland  
University of Adelaide

### Industry

Thales Australia  
Chemring  
DefendTex  
Frazer-Nash

### Government

AFP  
Attorney General's Department

### International

TTCP WPN Group  
USAF AFRL  
ARDEC (US)  
MBDA & DOSG (UK)  
CTTTO (US)  
University of Manchester

**DST**  
GROUP





Science and Technology for Safeguarding Australia





Australian Government

Department of Defence

Science and Technology

## National Security and ISR Division

**DST**  
GROUP

Science and Technology for Safeguarding Australia

# Intelligence Analytics

## Goal

*Intelligence Analytics adds value to Australia's defence and national security by improving the situational awareness of Australian intelligence analysts.*

## Impact

**Biometrics:** Biometrics has informed the procurement strategy for the Australian Passports Office through studies into Facial Recognition Algorithms, developed eFace technology, and assisted with the National Biometrics Matching Capability with the Australian Intelligence Community.

**Information Fusion:** Information fusion capabilities are sought after by allied nations. The MSTC is engaged in Five Eye collaboration through various international programs (TTCP and Squaredance).

**Visual Analytics:** Development of analytic software to mitigate procurement risk of DEF100 by refining requirements for GEOINT analysts.

**Social Media Exploitation:** Providing intelligence value from Open Source INT for Army Situational Understanding and NS clients - includes human domain understanding, information dissemination and influential actors.

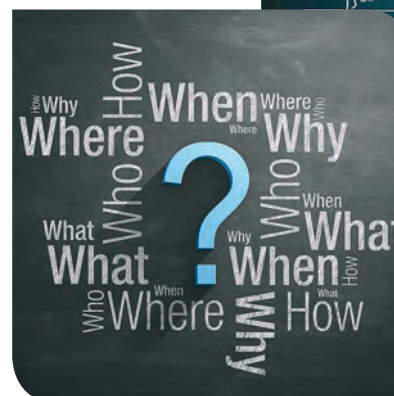


Human & Social  
Modelling and  
Analysis



Analytic  
Interaction

Language  
Technology  
and Fusion



Biometrics

Multi—  
Intelligence  
Analytics

## S&T Excellence

### Three year publication record

- 14 DST Group Technical Reports
- 24 DST Group Client Reports
- 10 Journal Publications
- 20 Conference Papers
- 3 Book Chapters

### Peer Recognition

- Executive Chair TTCP C3I Group
- TTCP CUESC Australian Event Lead
- 11 Adjunct University Appointments
- 2 ARC Assessors
- 4 PhD Supervisors
- 13 Professional Memberships

### Awards

- 3 Australian Operational Service Medals with 4 clasps 2014
- NATO Medal with clasp 2009, 2012
- AIC Team Award 2016
- DST Group SRI Fellowship (2015-18)
- IEEE Harry Rowe Mimno Paper Award 2015

## PARTNERSHIPS & OUTREACH

### Universities

Flinders University  
University of South Australia  
University of NSW  
University of Adelaide  
University of Melbourne  
Swinburne University  
Queensland University of Technology  
Victoria University

### Industry

Swordfish  
Cognitec, NEC, SAFRAN,  
3M, Aware, Westbourne,  
Raytheon, CSRA, appen,  
LDC, Data to Decisions CRC,  
Consilium, Source Forge

### Government

Australian Intelligence Community  
CSIRO, DATA 61  
Government of South Australia

### International

TTCP C3I Group  
TTCP Contested Urban Environment Strategic  
Challenge (CUESC)  
Squaredance  
DARPA, ONR, ARL (US)  
US Intelligence Community

**DST**  
GROUP



# Information Integration

## Goal

*To develop and demonstrate advanced integrated intelligence, surveillance and reconnaissance (ISR) capabilities supporting Defence decision superiority.*

## Impact

**Strategic ISR Systems Analysis:** Informing the integration of new AIR 7000 ISR capabilities into the Defence enterprise.

**ELIIXAR:** The **E**volutionary **L**ayered **I**ntegrated **ISR** e**X**emplar **A**Rchitecture is guiding the DGS-AUS(I) ISR exploitation environment for Air Force, and informing the acquisition methodology for JP 2096 for CIO Group.

**SERVAL:** A DST pilot project providing cost-effective, high quality geospatial imagery from commercial satellites to users across Defence.

**Multi-sensor Tracking:** DST Group advanced algorithms underpin the ISR capabilities of the Jindalee Operational Radar Network and the Wedgetail airborne early warning and control aircraft.

**Small Satellite Missions:** Biarri and Buccaneer are positioning Defence to exploit responsive, low-cost spacebased capabilities.



Strategic  
Systems  
Analysis

Data and  
Information  
Fusion



Information  
Architectures

## S&T Excellence

### Three year publication record

- 4 DST Technical reports
- 25 DST client reports
- 23 Journal publications
- 32 Conference Papers

### Peer Recognition

- 3 Adjunct university appointments
- 2 ARC assessors
- 3 PhD supervisors
- 2 PhD examiners
- 5 journal reviewers
- 2 IEEE Journal Associate Editors
- 1 IEEE AES Board of Governors member
- TTCP ISTAR Group TP1 chair

### Awards

- DST Group awards for outstanding contribution to Defence outcomes 2014 and 2015
- DST Group awards for science excellence 2013 and 2015
- TTCP award for multi-Sensor Integration 2011
- 5 Best Paper awards at recent Fusion conferences

## PARTNERSHIPS & OUTREACH

### Universities

University of Queensland  
University of South Australia  
RMIT University  
University of Melbourne  
Monash University  
University of New South Wales (Sydney and Canberra)  
Sydney University, Western Sydney University  
Australian National University

### Industry

Boeing Defence Australia  
BAE Systems, Price Waterhouse Coopers  
Agent Oriented Software  
Bayesian Intel  
Lockheed Martin  
Northrop-Grumman  
Airbus Defence and Space

### International

TTCP ISTAR Group  
Dstl (UK)  
FGAN (Germany)  
Square Dance  
Responsive Space MOU (10 Nations)  
US Naval Postgraduate School

**DST**  
GROUP

# Intelligence Systems

## Goal

*Research, develop and transition advanced Geospatial Intelligence (GEOINT), imagery Measurement and Signatures Intelligence (MASINT), and automated GEOINT processing to enhance Australia's Intelligence, Surveillance & Reconnaissance (ISR) capabilities*

## Impact

**Advanced Sensing:** Development of advanced sensing techniques for difficult environments using hyper-spectral and imaging radar. Demonstrated capabilities in airborne trials, provided advice to ADF for ISR and equipment signatures.

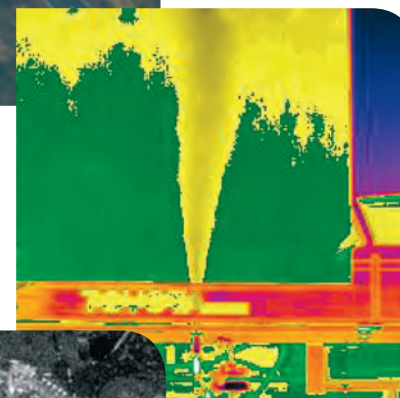
**MASINT Techniques:** New persistent techniques demonstrated leading to operational evaluation, new temporal techniques trialed and demonstrated with international partners.

**Automated GEOINT Processing:** New techniques and processing capabilities transitioned to limited operations, demonstrated new real-time target detection capabilities for video & radar maritime ship classifier, investigated new automated GEOINT processing architectures for technical risk reduction.



Advanced  
Geospatial-  
Intelligence  
Exploitation

Electro-Optic  
Processing &  
Exploitation



Radar Processing  
& Exploitation

## S&T Excellence

### Three year publication record

- 7 DST Technical Reports
- 2 Journal Publications
- 39 Conference Papers

### Peer Recognition

- 1 ARC and 1 NASA reviewer
- 4 PhD examiners, 4 PhD Supervisors
- 2 PhD Awards, 2 Visiting Research Fellows
- 10 journal reviewers
- TTCP Contested Urban Environment (CUE) Lead
- TTCP ISTAR Group Australian Lead

### Awards

- 3 Square Dance Arnold Awards 2011, 2013, 2014
- Square Dance Pranke Award 2012
- 2 TTCP Awards
- 1 Defence Meritorious Unit Citation Award
- 1 Defence Support Services Silver Commendation 2011
- 1 NATO Award 2014
- US Defence National Intelligence Citation 2012
- DST Group Awards 2011, 2012, 2014, 2015

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of NSW  
University of Technology Sydney  
Swinburne University  
Data to Decisions (D2D) CRC

### Industry

Rheinmetall  
BAE Systems  
Hawker Pacific  
Lockheed Martin  
Swordfish  
SAAB Systems  
VCorp

### Government

Bureau Of Meteorology  
Department of Foreign Affairs & Trade

### International

Square Dance  
TTCP ISTAR Group  
Dstl (UK)  
NATO STO  
US Air Force, Navy and Army research laboratories

**DST**  
GROUP



# Surveillance and Reconnaissance Systems

## Goal

*To provide Australia with a surveillance and reconnaissance edge by exploiting active and passive radar technologies, advanced signal processing, and radar signature prediction, measurement & exploitation.*

## Impact

**Wedgetail:** Provided critical technical advice and solutions to enable the Wedgetail system to provide the world's best AEW&C capability. Providing ongoing advice on capability edge sustainment.

**Signature Management:** Provided critical advice on the control and management of the radar signatures of ADF weapon systems, including time critical advice to support specific operational objectives.

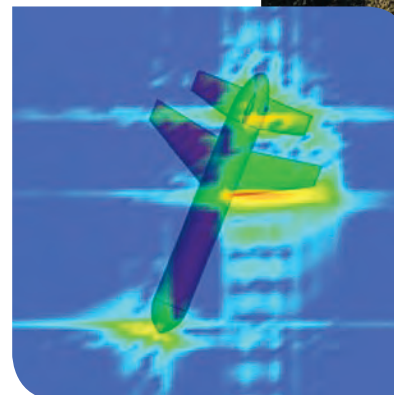
**Radar System Evaluation:** Conducted research and provided advice to enable the ADF to make appropriate decisions regarding selection, use and expected performance of radar systems.

**Passive Coherent Location:** Demonstrated the operational effectiveness of passive coherent location technology to the ADO.



Surveillance  
Modelling &  
Analysis

Microwave  
Radar  
Systems



Radar Signatures  
& Phenomenology

## S&T Excellence

### Three year publication record

25 DST Technical Reports  
22 DST Client Reports  
60 Journal Publications  
138 Conference Papers

### Peer Recognition

- 1 Adjunct university appointment
- 3 PhD supervisors
- 1 IEEE AES Board of Governors member
- 4 journal reviewers
- TTCP ISTAR Group Technical Panel Australian Lead
- NATO SET Panel Australian Lead

### Awards

- Ministers Award for Defence Science 2011 (C Anderson)
- Gold award for excellence in public sector management 2013
- DST Group Award for Outstanding Contribution to Defence Outcomes 2014
- DST Group Award for Science and Engineering Excellence 2016
- Best Paper Awards at International Radar Conference 2014, 2015

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide  
University of South Australia  
University of Melbourne  
RMIT University  
University of Queensland

Curtin University  
Macquarie University  
University of NSW Canberra

### Industry

Northrop Grumman  
Boeing Defence Systems  
CEA Technologies  
Daintree Systems  
Rheinmetall Defence  
Solinnov  
Raytheon Teledyne Australia

### International

TTCP ISTAR Group  
NATO SET Panel  
USN NAVAIR, ONR, NRL  
Fraunhofer FHR (Germany)  
Dstl, RAF (UK)  
University College London

Arizona State University  
University of Dayton  
University of Pennsylvania,  
University of Pisa  
Colorado State University

**DST**  
GROUP

# High Frequency Radar

## Goal

*Conduct R&D into high-frequency over-the-horizon radar to enhance and sustain Australia's wide-area air and surface vessel surveillance capability.*

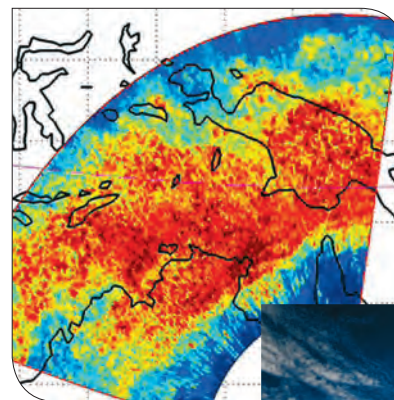
## Impact

**Operations:** JORN daily support; R&D transitioned to capability with extended coverage, improved detection sensitivity, clutter and interference rejection, EW suite.

**Sustainment:** JORN component replacement integrity; development of specialised equipment design options.

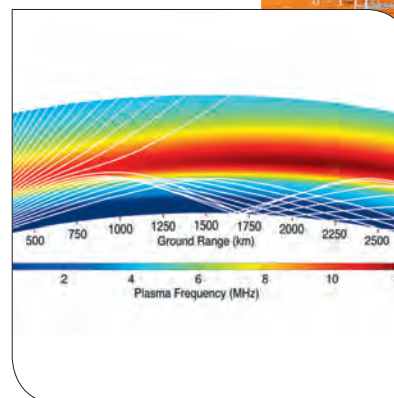
**Acquisition:** Capability options; technical and industry workforce risk reduction through the JORN Priority Industry Capability (PIC) Program ; system design and assessment; modelling; experimentation and demonstration.

**Future Proofing:** New radar design and high-fidelity instrumentation aiming for significant detection sensitivity and persistence improvement.



Signal  
Processing &  
Propagation

Radar  
Technology  
and Systems



Geophysical  
Phenomenology  
& Performance  
Assessments

## S&T Excellence

### Three year publication record

- 4 DST Technical Reports
- 12 Journal Publications
- 20 Conference Papers

### Peer Recognition

- 1 ARC Assessor
- 3 Adjunct Lecturers University of Adelaide
- 1 Adjunct Research Fellow University of Adelaide
- 1 IEEE Fellow
- 1 IEEE Senior Member
- 1 IEEE Associate Editor

### Awards

- US INT Community Awards 2009, 2016
- 2 DST Group S&T Excellence Awards 2014
- DST Group Jindalee Pioneer Award 2011

## PARTNERSHIPS & OUTREACH

### Universities

University of Adelaide

### Industry

Lockheed Martin (Aust)  
BAE Systems

### Government

Bureau of Meteorology

### International

US ROTH Program Office  
US Intelligence Community  
US Naval Research Laboratory  
US Air Force Research Laboratory  
MIT Lincoln Laboratory

**DST**  
GROUP





## Major Science and Technology Capabilities (MSTCs)

Each MSTC comprises people, infrastructure, S&T know-how and partner relationships in a combination of a science and defence domain. The science component comprises the specialist knowledge, skills and experience of staff in the domain, as well as infrastructure and partnering. The defence component is the context in which our specialist knowledge, skills and experience have impact, including the particular physical aspect or operational context.

Responsible for corporate duties in order to shape strategic direction and enhance engagement with Defence and external partners.

**Science Strategy and Program Division** Develops science policy, formulates Defence S&T and strategic research programs, and oversees resource investment into S&T capabilities.



**Science Partnerships and Engagement Division** Coordinates and develops interactions with industry, academia, overseas agencies and other Australian government agencies. Promotes defence science in the education and wider Australian communities.



**Research Services Division** Delivers enabling services including science information management and technology, research infrastructure, scientific engineering and support, laboratory emergency management, safety and security.



### Maritime Division (MD)

Provides support and solutions to enhance the operational performance and survivability of defence platforms in the maritime domain.

### Sonar Technology and Systems

Conducts leading research and development in undersea acoustic sensors and systems to grow the ADF's undersea warfare capability.

### Acoustic Signature Management

Delivers S&T solutions to manage the acoustic signature of defence platforms; and the hydrodynamic and manoeuvring performance of ships and submarines.

### Non Acoustic Signature Management

Undertake research in materials science and technology to enhance the survivability, operational capability, seakeeping and cost of ownership of ADF platforms.

### Maritime Autonomy

Leads research into autonomous and unmanned systems to enhance ADF capability in maritime surveillance, mine countermeasures and rapid environmental assessment.

### Undersea Command and Control

Provides the ADO with scientific and technical expertise to enhance the RAN's undersea warfare capability and decision making.

### Maritime Platform Performance

Undertakes research in platform performance of materials, structures and systems to enhance the capability, survivability and safety of RAN vessels.

### Land Division (LD)

Provides support and solutions for ADF personnel by applying expertise in human sciences, vehicle and systems sciences, and chemical and biological warfare.

### Land Human Systems

Develops, sustains and applies the broad cross-section of human science skills in support of ADF land operations.

### Land Vehicles and Systems

Conducts research in vehicle systems management, armour and protection, logistics and integrated support systems.



### Chemical and Biological Defence

Research and development of defence against chemical, biological and radiation (CBR) threats.



### Land Personnel Protection

Supports soldier combat system development, and analysis of threats affecting the soldier.

### Aerospace Division (AD)

Provides support and solutions to enhance the operational effectiveness, performance, survivability, availability and safety of ADF aerospace capabilities.

### Aerospace Systems Effectiveness

Supports Defence outcomes in capability, efficiency and safety by providing advice and solutions where humans and air platforms or systems interact.

### Aircraft Performance and Survivability

Conducts performance and survivability modelling and experimentation for flight, propulsion, signatures and stores carriage and clearances.

### Aircraft Health and Sustainment

Supports aircraft health management systems and technologies, engine and fuel integrity, and aerospace systems sustainment analysis.

### Airframe Technology and Safety

Works to ensure aircraft safety and availability, reduce fleet cost of ownership and advises on acquisition projects.

### Aircraft Structures

Provides safety-critical aircraft structural integrity and airworthiness advice and solutions to the ADO.

### Applied Hypersonics

Supports technology for propulsion used in air vehicles traveling at speeds in excess of Mach 5.

### Joint and Operations Analysis Division (JOAD)

Analyses Defence operations and capability to provide independent, impartial and timely advice.

Three JOAD MSTCs develop and apply analytical methods, techniques and tools to inform decisions impacting: **1. Aerospace Capability, 2. Land Capability and 3. Maritime Capability.** This encompasses specification, procurement, command and control, underpinning technologies, force structure and training, and their contribution to operational effectiveness.

### Joint Capability Analysis

Supports joint capability issues, including through the DST Group operations support centre by immersion and experimentation with warfighters.

### Strategic Capability Analysis

Informs strategic policy and capability decisions by applying analysis, concept development, risk assessment and technology forecasting.

### Decision Sciences

Enhances military decision-making at individual, team and organisational levels in terms of intent, capabilities, awareness and control including human and machine perspectives, and their integration.



### Cyber and Electronic Warfare Division (CEWD)

Provides expert advice and technology solutions in the cyber domain and electronic warfare environment.

### Cyber Assurance and Operations

Supports enhanced performance in the presence of threats and unauthorised activities on computer resources.

### Cyber Sensing and Shaping

Develops techniques for accessing, characterising and shaping communication networks to enable cyber operations.

### Assured Communications

Provides solutions for robust communications in contested, complex and dynamic environments.

### Systemic Protection and Effects

Analyses and supports critical cyber physical systems, with respect to systemic electronic attack.

### Spectrum Sensing and Shaping

Supports enhanced situational awareness in complex radio frequency environments, and defeating the future networked EW, cyber and kinetic threats.

### EW Operations

Provides countermeasures for detecting and defeating threats using the electromagnetic spectrum.

### Weapons and Combat Systems Division (WCSD)

Applies science and technology to the development and operation of highly effective weapon and combat systems for Defence.

### Tactical Systems Integration

Conducts research into tactical information: architectures; integration and interoperability; automation; and processing, to achieve distributed tactical decision superiority for the ADF.

### Tactical Systems Performance Assessment

Conducts analysis of weapon system performance and end-to-end tactical system effectiveness.

### Weapons Systems Technology

Applies S&T of sensors, processing and electromagnetic interactions to weapons and tactical systems to enhance the ADF's warfighting capability.

### Energetic Systems and Effects

Conducts research into energetic materials, weapons and explosive ordnance to enable new Defence and National Security capabilities and the safety of ADF assets.



### National Security Intelligence Surveillance & Reconnaissance Division (NSID)

Enhances the national capability for accurate, relevant and timely actionable intelligence for Defence and Government decision makers.

### Intelligence Analytics

Develops situational awareness capabilities for intelligence analysts and conducts domain-specific research into human, open-source and all-source analysis techniques.

### Information Integration

Supports the integration and application of intelligence, surveillance and reconnaissance systems.

### Intelligence Systems

Develops intelligence systems for geospatial intelligence and measurement and signature intelligence, and imagery-based capabilities.

### Surveillance and Reconnaissance Systems

Conducts research into surveillance and reconnaissance systems and assesses their application to defence and national security needs.

### High Frequency Radar

Enhances long-range over-the-horizon radar as part of the national intelligence, surveillance and reconnaissance system.

### National Security

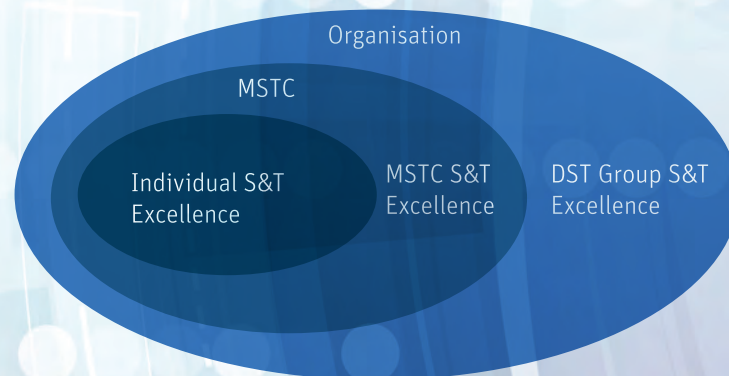
Provides a whole-of-government coordination program for science and technology needs relating to national security.

# Science Excellence

## Defence has defined Science Excellence in these terms:

*“Science and technology excellence within Defence is demonstrated by the highest international standards for scientific and technological innovation, rigour, original contribution and influence, whilst solving the most challenging and valued problems.”*

The principles and characteristics of science and technology excellence have been defined to incorporate three nested layers, representing the individual researcher, the MSTC and the organisation as a whole. Success in achieving science and technology excellence will be governed by eight practical activities:



1. MSTCs have external quality review once every 4 years
2. Every person in an MSTC will have a learning and development plan
3. MSTC staff actively collaborate with internationally recognised research institutions
4. The MSTC will be actively involved with defence R&D organisations
5. MSTC staff members will present and test ideas with peers - through conferences, publications, colloquia and symposiums
6. Every STC in an MSTC will have peer reviewed publications in high quality journals or conference proceedings
7. The MSTC delivers value through its transition path from S&T to a defence capability
8. The MSTC will shape and develop defence S&T capability and build the talent pool for the future through engagement with academia



## Principles and Characteristics of Science & Technology excellence

Principles	Characteristics
1. We achieve our goals and they have impact	Our S&T achieves high quality, high value Defence and national security outcomes
2. We test our quality against world benchmark standards	We undergo external quality reviews by independent experts at regular intervals Staff contribute to symposia, colloquium, conferences, teaching/lecturing
3. We share and test our ideas with peers	We actively collaborate with internationally recognised research institutions, defence R&D organisations, and actively contribute to conferences, publications and symposia
4. We have ongoing professional development	Every person has a learning and development plan
5. We publish our work at the highest level	Staff publish unclassified work in leading refereed journals. Staff publish classified work in client or technical reports
6. We shape and develop defence S&T capability and build the talent pool for the future through engagement with academia	Staff are active members of collaborations with universities
7. We deliver value through transition of S&T from the laboratory to a defence capability	Staff are active members of collaborations with industry
8. We employ continuous improvement practices	We undertake reviews of our capability and outcomes

## Partnerships

**DST Group** accesses and leverages world-leading science, technology, knowledge and innovation by collaborating with industry, academia and international agencies. Working closely with these partners ensures quality advice and innovative solutions for Defence and national security.

**Science and technology partnerships** also provide pathways for Defence innovations to be transferred to industry for commercialisation and the development of future capability.

**DST Group** has long-term Strategic Alliances with 14 defence primes and publicly-funded research agencies. These alliances are in addition to a number of individual collaboration agreements with technology companies and small business enterprises.

The Defence Science Partnerships framework has been developed for universities and Defence to conduct joint research under a standard agreement which provides cost efficiencies and time savings. More than 30 Australian universities are now partnering with **DST Group** under this framework, providing a larger research network to support Defence outcomes.

**DST Group forms partnerships** with defence research organisations overseas to access international capabilities that would otherwise not be available to the Australian Defence Force. The principal multi-lateral science and technology relationship is with the United States, United Kingdom, Canada and New Zealand under the Technical Cooperation Program. Joint research in niche capabilities is also undertaken with the Netherlands, Sweden, France, Japan, South Korea and Singapore.

**DST Group** is leading the \$730 million Next Generation Technologies Fund which focuses on developing future game-changing capabilities in collaboration with industry and academia.



**Australian Government**  
**Department of Defence**  
Science and Technology

## Doing Business with DST Group

Download the free DST App



### Contacts

#### **Chief Defence Scientist (CDS)**

Phone: +61 2 6128 6303

[CDS@dsto.defence.gov.au](mailto:CDS@dsto.defence.gov.au)

#### **Chief Science Strategy and Program Division**

Phone: +61 3 9626 7401

[CSSP@dsto.defence.gov.au](mailto:CSSP@dsto.defence.gov.au)

#### **Chief Science Partnerships and Engagement Division**

Phone: +61 8 7389 5084

Phone: +61 2 6128 6305

[CPE@dsto.defence.gov.au](mailto:CPE@dsto.defence.gov.au)

#### **Chief Research Services Division**

Phone: +61 2 6128 6350

#### **Chief Maritime Division**

Phone: +61 8 7389 7619

[CMD@dsto.defence.gov.au](mailto:CMD@dsto.defence.gov.au)

#### **Chief Land Division**

Phone: +61 8 7389 6841

[CLD@dsto.defence.gov.au](mailto:CLD@dsto.defence.gov.au)

#### **Chief Aerospace Division**

Phone: +61 3 9626 7677

[CAD@dsto.defence.gov.au](mailto:CAD@dsto.defence.gov.au)

#### **Chief Joint and Operations Analysis Division**

Phone: +61 2 6128 7354

[CJOAD@dsto.defence.gov.au](mailto:CJOAD@dsto.defence.gov.au)

#### **Chief National Security and ISR Division**

Phone: +61 8 7389 6353

[CNSID@dsto.defence.gov.au](mailto:CNSID@dsto.defence.gov.au)

#### **Chief Cyber and Electronic Warfare Division**

Phone: +61 8 7389 5779

[CCEWD@dsto.defence.gov.au](mailto:CCEWD@dsto.defence.gov.au)

#### **Chief Weapons and Combat Systems Division**

Phone: +61 8 7389 5138

[CWCSD@dsto.defence.gov.au](mailto:CWCSD@dsto.defence.gov.au)

**For further information on DST Group**

Visit: [www.dsto.defence.gov.au](http://www.dsto.defence.gov.au)

**DST**  
GROUP

Science and Technology for Safeguarding Australia





**Australian Government**

**Department of Defence**  
Science and Technology

**DST**  
GROUP

**Science and Technology for Safeguarding Australia**

*Stars guiding turtles to their  
breeding site, signifying  
creativity and innovation.  
From the Song of the Seven Sisters  
by the Gurrung Gurrung people  
(Artist: Anthony Walker).*



**Defence values cultural diversity.**