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Australian Government

Department of Defence  
Defence Science and  
Technology Organisation

# Trusting Technology in a Complex World

## EDTAS Conference

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**DSTO**

Science and Technology for Safeguarding Australia

# Acknowledgements

- § Work undertaken by DST staff (volunteers, part time):
- **Canberra:** Peter Dortmans; Ivan Garanovich; Joanne Nicholson
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# Overview

- § Background – Forward 2035 follow-on
  - § *Mastering Technology & Trust in Technology* megatrends
- § Underlying premise & assumptions
  - § Human- Autonomous Ecosystem
- § Trends & Drivers
  - § Implications and complications
- § Key threads
  - § Some Food for thought

# Forward 2035 Megatrends

## § Mastering Technology

- Convoluted and congested supply chains at risk from natural disasters
- Increasingly complex critical infrastructure powered by complex computer control systems networked through ubiquitous communications systems
- Risk through interconnected and interdependent civilian and military infrastructure - key components are beyond the control of government
- Mastering this complexity will deliver distinct (relative) technology advantage

## § Trusting Technology

- Automation / virtual environments will fundamentally change the nature of work
- Prevalence of and dependence upon automation assumes willingness to trust and/or capacity to control
- Operative autonomy needs confidentiality, integrity and availability of info
- Critical information is not necessarily held by those dependent on it

## § *Also Smart Power & Innovation Enterprise*

## Forward 2035 – ‘so what’

### § Working title: *“Trusting technology in a Complex world: Balancing the human and the autonomous”*

- Building on momentum of Forward 2035 to look more deeply at outcomes
- Bringing together *Mastering Technology & Trust in Technology Themes*
- *Autonomy* focus chosen to coincide with other initiatives
- Focused on implications/impacts, rather than technical aspects

### § Aspirational outcomes

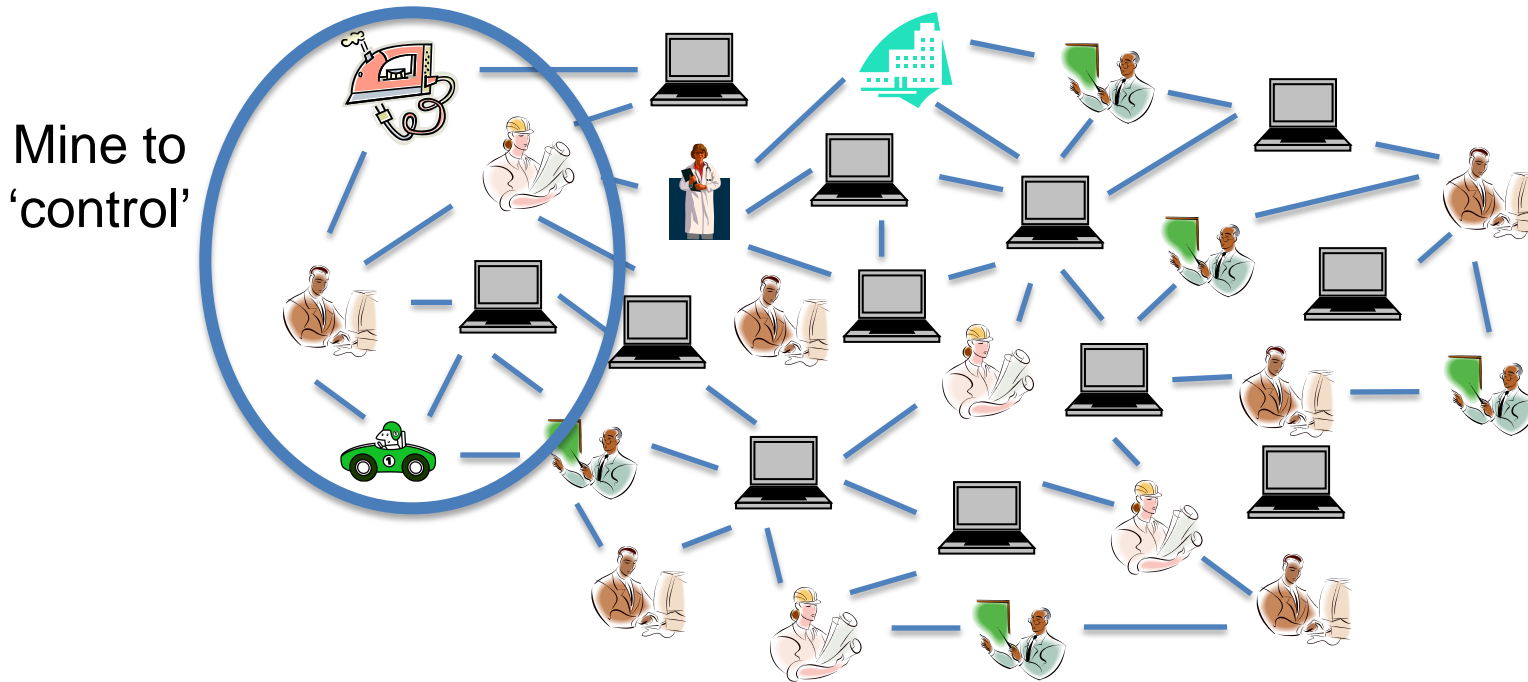
- To shape and influence future development by capturing and situating the essential trends associated with the trend in autonomy
- To enhance the capacity to respond to the trend by putting in place additional R&D into certain areas, including investing or partnering with other countries
- To establish strategic and policy positions that can shape and influence development paths and timelines

WORK IN PROGRESS

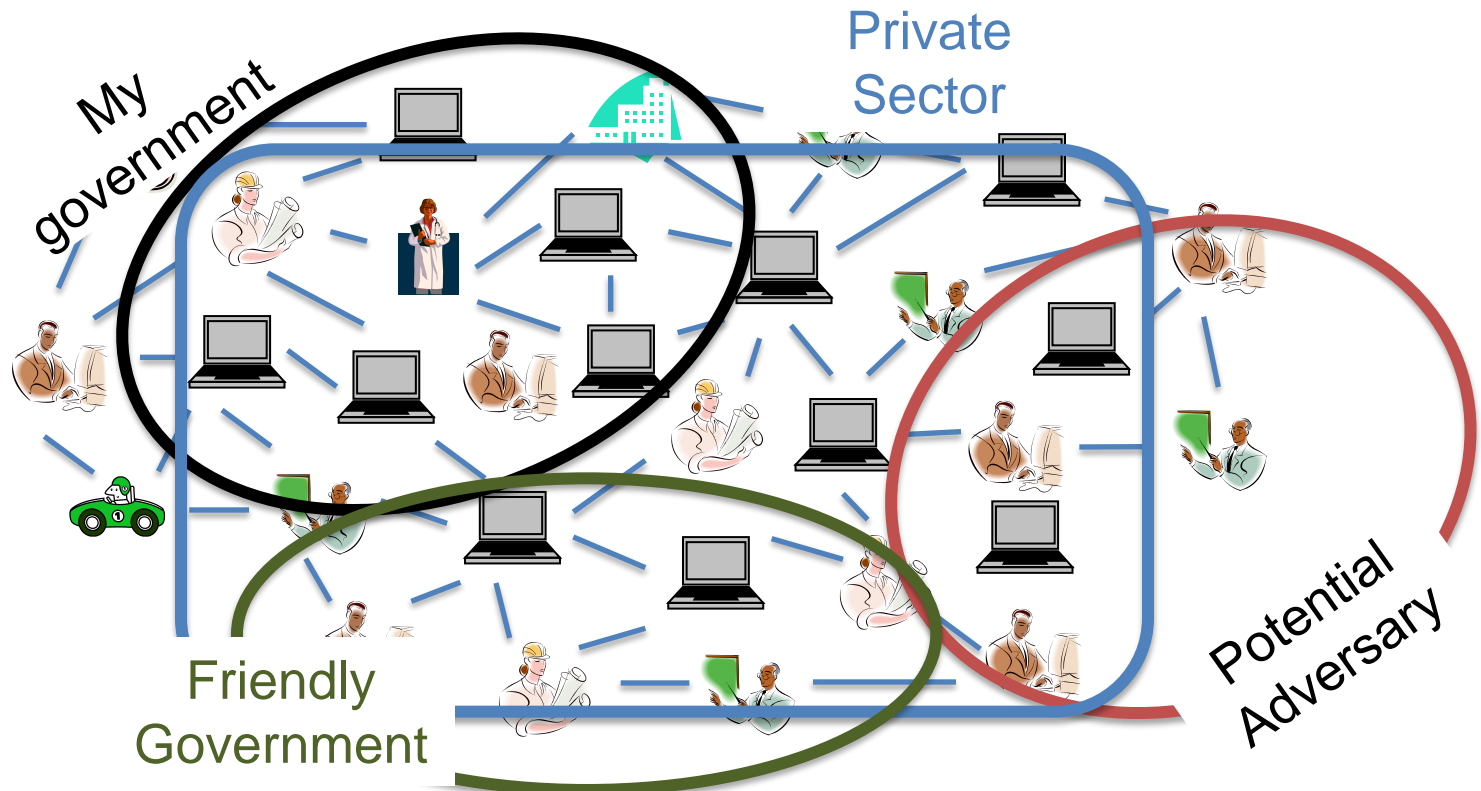
# Human-Automated Ecosystem

- § Emergence and localised maturing of a human-autonomous 'social' ecosystem
  - Complex networks of interactions are established
  - 'Trusting' (preferential) relationships are built and broken
  - Information sought and provided (not always coherently or accurately)
  - Introspection and learning evolve individual behaviours
  - Emergent collective behaviours – Human-Machine; Machine - Machine
- § Explore how a complex human-autonomous system might evolve, adapt and manifest itself from a societal and security perspective
  - Need to shape and influence design to avoid maladaptive evolution
  - Cannot control but ... acceptable behaviour boundaries need to be established
  - Constrain outcomes (behaviours) rather than processes (controls)

# Human-Automated Ecosystem

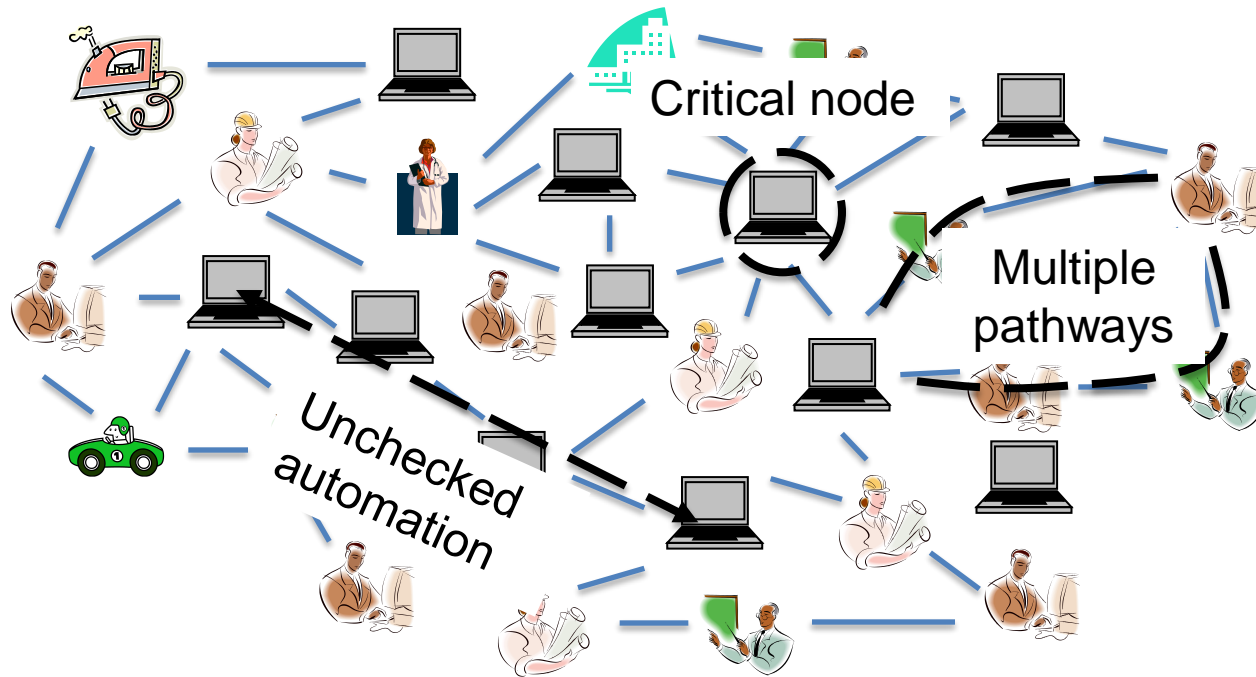


# Human-Automated Ecosystem





# Human-Automated Ecosystem



## Some Trends & Drivers

### § Internet of Everything & Big Data

- Ubiquitous sensors and computing capabilities in everyday environments
- Understanding of patterns of complex emergent behaviour

### § Resilience & the balance between human and automated system

- Continuously absorbing significantly different and often unanticipated changes
- Reskilling of people leading to deskilling and the loss of redundancy

### § Social attitudes and 'trustability'

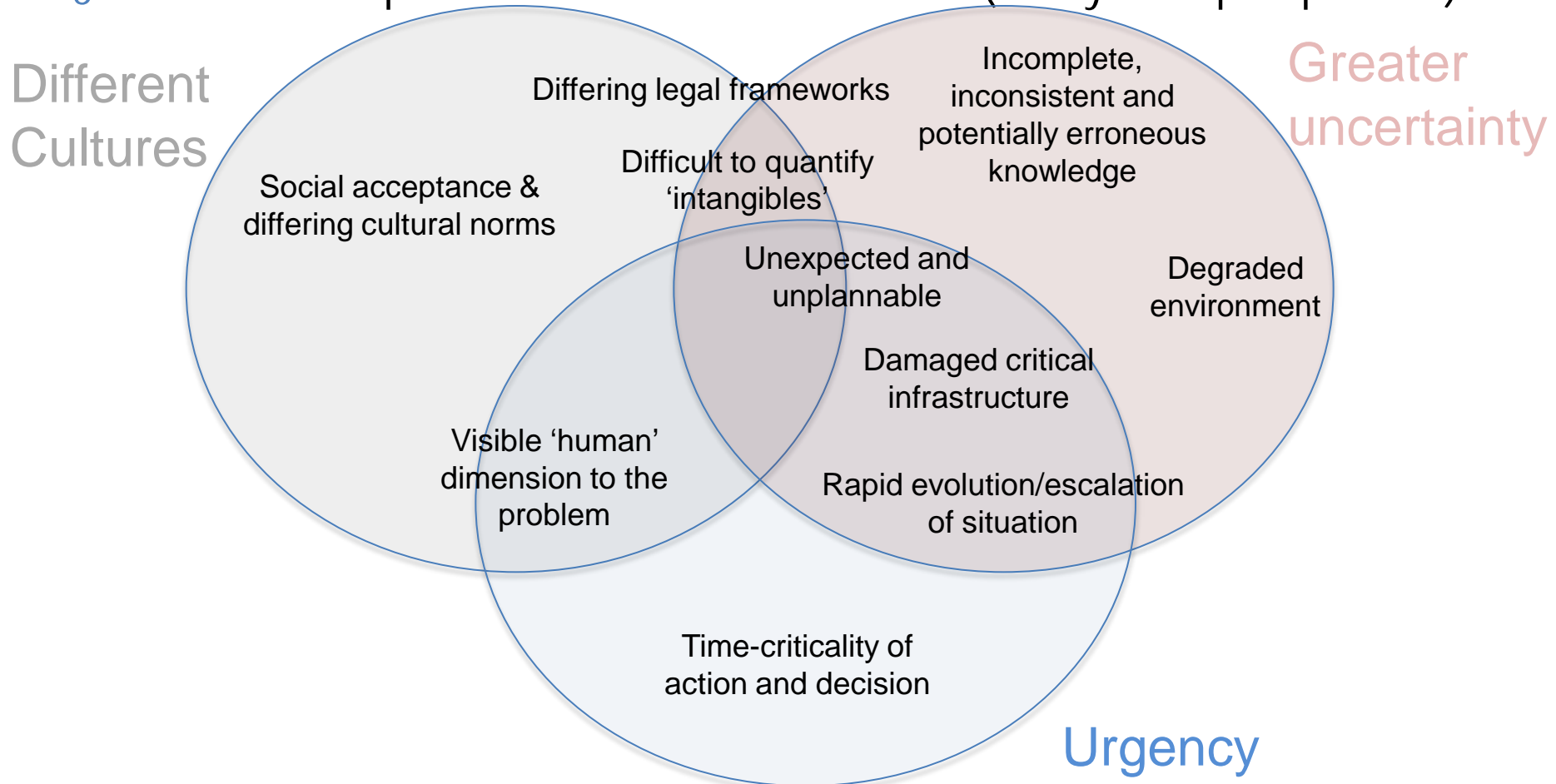
- Managing increasing cognitive demands by entrusting decisions to 'intelligent' automation
- People/consumer/cultural power across different strata will create disconnects

### § Risk tolerance vs Competitive advantage

- Disproportionate impact of marginal improvements within decision cycle
- People more likely to make mistakes, but Autonomous Systems not accountable

# Humanitarian Assistance & Disaster Relief

§ What set it apart from “Business as Usual” (ecosystem perspective)?



## Food for thought – some open questions

- § What is the 'natural' redundancy that the Ecosystem requires to effectively function in its 'natural' environment?
  - § Redundancy, de/upskilling – resilience, robustness
- § How does this 'Ecosystem' challenge the current HADR practice?
  - § Opportunities to enhance preparation for HADR events
- § How do we embed 'cultural values' in the Ecosystem?
  - § Explicitly programming respect for seniority; value of one human over another
- § What is 'tacit' knowledge in such an ecosystem?
  - § Learning machine vs machine learning in a HADR environment
- § What are the vulnerabilities given differing perspectives?
  - § Potential threats – adversaries, criminal entities; alternative viewpoints
- § What can we do to shape the evolution of this Ecosystem?
  - § Managing the outcomes over controlling the processes

# Discussion

